

Complaint

IN THE MATTER OF

**ABBOTT LABORATORIES
AND
ALERE INC.**CONSENT ORDER, ETC. IN REGARD TO ALLEGED VIOLATIONS OF
SECTION 5 OF THE FEDERAL TRADE COMMISSION ACT AND
SECTION 7 OF THE CLAYTON ACT*Docket No. C-4625; File No. 161 0084**Complaint, September 28, 2017 – Decision, November 2, 2017*

This consent order addresses the \$8.3 billion acquisition by Abbott Laboratories of certain assets of Alere Inc. The complaint alleges that the acquisition, if consummated, would violate Section 7 of the Clayton Act and Section 5 of the Federal Trade Commission Act by substantially lessening competition in the U.S. markets for point-of-care blood gas testing systems and point-of-care cardiac marker testing systems. The consent order requires the parties to divest all rights and assets related to Alere's point-of-care blood gas testing business to Siemens Aktiengesellschaft, and all rights and assets related to Alere's point-of-care cardiac marker testing business to Quidel Corporation.

Participants

For the *Commission*: Aylin M. Skroejer and David Von Nirschl.

For the *Respondents*: Christopher Abbott, Kristin Sanford, and John E. Scribner, Weil, Gotshal & Manges LLP; Margaret S. D'Amico, Christine A. Varney, and Jesse M. Weiss, Cravath, Swaine & Moore LLP.

COMPLAINT

Pursuant to the Clayton Act and the Federal Trade Commission Act ("FTC Act"), and its authority thereunder, the Federal Trade Commission ("Commission"), having reason to believe that Respondent Abbott Laboratories ("Abbott"), a corporation subject to the jurisdiction of the Commission, has agreed to acquire Respondent Alere Inc. ("Alere"), a corporation subject to the jurisdiction of the Commission, in violation of Section 5 of the FTC Act, as amended, 15 U.S.C. § 45; that such acquisition, if consummated, would violate Section 7 of the

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Clayton Act, as amended, 15 U.S.C. § 18, and Section 5 of the FTC Act, as amended, 15 U.S.C. § 45; and it appearing to the Commission that a proceeding in respect thereof would be in the public interest, hereby issues its Complaint, stating its charges as follows:

I. RESPONDENTS

1. Respondent Abbott is a corporation organized, existing, and doing business under and by virtue of the laws of the state of Illinois, with its headquarters located at 100 Abbott Park Road, Abbott Park, Illinois 60064.

2. Respondent Alere is a corporation organized, existing, and doing business under and by virtue of the laws of the state of Delaware, with its headquarters located at 51 Sawyer Road, Suite 200, Waltham, Massachusetts 02453.

3. Each Respondent is, and at all times relevant herein has been, engaged in commerce, as “commerce” is defined in Section 1 of the Clayton Act as amended, 15 U.S.C. § 12, and is a company whose business is in or affects commerce, as “commerce” is defined in Section 4 of the FTC Act, as amended, 15 U.S.C. § 44.

THE PROPOSED ACQUISITION

4. Under the terms of an Amendment to Agreement and Plan of Merger signed on April 13, 2017, which amends an Agreement and Plan of Merger signed on January 30, 2016, Abbott will acquire Alere in a transaction valued at approximately \$8.3 billion, which includes Abbott’s assumption of \$3.0 billion in debt (the “Acquisition”). The Acquisition is subject to Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18.

THE RELEVANT MARKETS

5. For the purposes of this Complaint, the relevant lines of commerce in which to analyze the effects of the Acquisition are the development, manufacture, license, marketing, distribution, and sale of point-of-care blood gas testing systems and point-of-care cardiac marker testing systems.

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- a. Point-of-care blood gas testing systems are small, portable medical instruments typically used at a patient's bedside to measure blood pH, oxygen, carbon dioxide, and electrolyte levels to assess lung and kidney function, as well as whether an acute patient requires oxygen or other urgent treatment.
- b. Point-of-care cardiac marker testing systems are small, portable medical instruments typically used at a patient's bedside to measure specific proteins released into the blood to assess whether a patient experiencing chest pains is having a myocardial infarction (heart attack) or congestive heart failure.

6. For the purposes of this Complaint, the United States is the relevant geographic area in which to assess the competitive effects of the Acquisition in the relevant lines of commerce.

THE STRUCTURE OF THE MARKETS

7. Respondents Abbott and Alere are the only significant suppliers of point-of-care blood gas testing systems in the United States. They are also each other's closest competitors as the only suppliers of handheld systems in the relevant market. Abbott and Alere control approximately 82% and 15% of the market, respectively. Other firms in the point-of-care blood gas testing market have considerably smaller shares.

8. Respondents Abbott and Alere are the only significant competitors in the U.S. market for point-of-care cardiac marker testing systems. Abbott and Alere control approximately 87% and 13% of the market, respectively.

EFFECTS OF THE ACQUISITION

9. The effects of the Acquisition, if consummated, may be to substantially lessen competition and to tend to create a monopoly in the relevant markets in violation of Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18, and Section 5 of the FTC Act, as amended, 15 U.S.C. § 45, by eliminating actual, direct, and substantial competition between Abbott and Alere in the markets for point-of-care blood gas testing systems and point-of-care

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cardiac marker testing systems, thereby increasing the likelihood in these markets that: (1) a combined Abbott-Alere would be able to unilaterally exercise market power; (2) customers would be forced to pay higher prices; and (3) consumers would experience lower levels of innovation for each relevant product.

CONDITIONS OF ENTRY AND EXPANSION

10. Entry into the relevant markets described in Paragraphs 5 and 6 would not be likely or sufficient in magnitude, character, and scope to deter or counteract the anticompetitive effects of the Acquisition. De novo entry would not take place in a timely manner because the product development, U.S. Food and Drug Administration approval, and market adoption times are lengthy. No other entry is likely to occur to deter or counteract the competitive harm likely to result from the Acquisition.

VIOLATIONS CHARGED

11. The Agreement and Plan of Merger and the Amendment to Agreement and Plan of Merger described in Paragraph 4 constitute a violation of Section 5 of the FTC Act, as amended, 15 U.S.C. § 45.

12. The Acquisition described in Paragraph 4, if consummated, would constitute a violation of Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18, and Section 5 of the FTC Act, as amended, 15 U.S.C. § 45.

WHEREFORE, THE PREMISES CONSIDERED, the Federal Trade Commission on this twenty-eighth day of September, 2017, issues its Complaint against said Respondents.

By the Commission.

Order to Maintain Assets

ORDER TO MAINTAIN ASSETS

The Federal Trade Commission (“Commission”), having initiated an investigation of the proposed acquisition by Respondent Abbott Laboratories (“Abbott”) of one hundred percent (100%) of the voting securities of Respondent Alere Inc. (“Alere”) (Abbott and Alere hereinafter collectively referred to as “Respondents”), and Respondents having been furnished thereafter with a copy of a draft of the Complaint that the Bureau of Competition proposed to present to the Commission for its consideration and which, if issued by the Commission, would charge Respondents with violations of Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18, and Section 5 of the Federal Trade Commission Act, as amended, 15 U.S.C. § 45; and

Respondents, their attorneys, and counsel for the Commission having thereafter executed an Agreement Containing Consent Orders (“Consent Agreement”), containing an admission by Respondents of all the jurisdictional facts set forth in the aforesaid draft of Complaint, a statement that the signing of said Consent Agreement is for settlement purposes only and does not constitute an admission by Respondents that the law has been violated as alleged in such Complaint, or that the facts as alleged in such Complaint, other than jurisdictional facts, are true, and waivers and other provisions as required by the Commission’s Rules; and

The Commission having thereafter considered the matter and having determined to accept the executed Consent Agreement and to place such Consent Agreement on the public record for a period of thirty (30) days for the receipt and consideration of public comments, now in further conformity with the procedure described in Commission Rule 2.34, 16 C.F.R. § 2.34, the Commission hereby issues its Complaint, makes the following jurisdictional findings, and issues this Order to Maintain Assets:

1. Respondent Abbott is a corporation organized, existing, and doing business under and by virtue of the laws of the state of Illinois, with its principal executive offices located at 100 Abbott Park Road, Abbott Park, Illinois 60064.

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2. Respondent Alere is a corporation organized, existing, and doing business under and by virtue of the laws of the state of Delaware, with its principal executive offices located at 51 Sawyer Road, Suite 200, Waltham, Massachusetts 02453.
3. The Commission has jurisdiction over the subject matter of this proceeding and over the Respondents, and the proceeding is in the public interest.

ORDER**I.**

IT IS ORDERED that, as used in this Order to Maintain Assets, the following definitions and the definitions used in the Consent Agreement and the proposed Decision and Order (and when made final and effective, the Decision and Order), which are incorporated herein by reference and made a part hereof, shall apply:

- A. “Abbott” means Abbott Laboratories; its directors, officers, employees, agents, representatives, successors, and assigns; and its joint ventures, subsidiaries, divisions, groups, and affiliates, in each case controlled by Abbott Laboratories, and the respective directors, officers, employees, agents, representatives, successors, and assigns of each. After the Acquisition, Abbott shall include Alere.
- B. “Alere” means Alere Inc.; its directors, officers, employees, agents, representatives, successors, and assigns; and its joint ventures, subsidiaries, divisions, groups, and affiliates, in each case controlled by Alere Inc. (including, without limitation, Epocal Inc.), and the respective directors, officers, employees, agents, representatives, successors, and assigns of each. For the purposes of the definitions in this Order to Maintain Assets, “Alere” does not include “Abbott”.
- C. “Commission” means the Federal Trade Commission.

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- D. “Respondent(s)” means Abbott and Alere, individually and collectively.
- E. “Decision and Order” means the:
 - 1. Proposed Decision and Order contained in the Consent Agreement in this matter until the issuance of a final and effective Decision and Order by the Commission; and
 - 2. Final Decision and Order following its issuance and service by the Commission in this matter.
- F. “Divestiture Product Business(es)” means the Business of a Respondent (as that Respondent is specified in the definition of each Divestiture Product) related to each of the Divestiture Products to the extent that such Business is owned, controlled, or managed by the Respondent and the assets related to such Business to the extent such assets are owned by, controlled by, managed by, or licensed to, the Respondent.
- G. “Monitor” means any monitor appointed pursuant to Paragraph III of this Order to Maintain Assets or Paragraph III of the Decision and Order.
- H. “Transition Period” means, for each Divestiture Product that is marketed or sold in the United States before the Closing Date, the period beginning on the date this Order to Maintain Assets is issued and ending on the earlier of the following dates: (i) the date on which the relevant Acquirer directs the Respondent(s) to cease the marketing, distribution, and sale of such Divestiture Product(s); (ii) the date on which the relevant Acquirer commences the marketing, distribution, and sale of such Divestiture Product(s); or (iii) the date four (4) months after the Closing Date for such Divestiture Product(s).
- I. “Orders” means the Decision and Order and this Order to Maintain Assets.

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II.

IT IS FURTHER ORDERED that from the date this Order to Maintain Assets becomes final and effective:

- A. Until Respondents fully transfer and deliver each of the respective Divestiture Product Assets to an Acquirer, Respondents shall take such actions as are necessary to maintain the full economic viability, marketability, and competitiveness of each of the related Divestiture Product Businesses, to minimize any risk of loss of competitive potential for such Divestiture Product Businesses, and to prevent the destruction, removal, wasting, deterioration, or impairment of such Divestiture Product Assets except for ordinary wear and tear. Respondents shall not sell, transfer, encumber, or otherwise impair the Divestiture Product Assets (other than in the manner prescribed in the Decision and Order), nor take any action that lessens the full economic viability, marketability, or competitiveness of the related Divestiture Product Businesses.
- B. Until Respondents fully transfer and deliver each of the respective Divestiture Product Assets to an Acquirer, Respondents shall maintain the operations of the related Divestiture Product Businesses in the regular and ordinary course of business and in accordance with past practice (including regular repair and maintenance of the assets of such business) and/or as may be necessary to preserve the full economic viability, marketability, and competitiveness of such Divestiture Product Businesses and shall use their best efforts to preserve the existing relationships with the following: suppliers; vendors and distributors; High Volume Accounts; end-use customers; Agencies; employees; and others having business relations with each of the respective Divestiture Product Businesses. Respondents' responsibilities shall include, but are not limited to, the following:

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1. providing each of the respective Divestiture Product Businesses with sufficient working capital to operate at least at current rates of operation, to meet all capital calls with respect to such business and to carry on, at least at their scheduled pace, all capital projects, business plans, and promotional activities for such Divestiture Product Business;
2. continuing, at least at their scheduled pace, any additional expenditures for each of the respective Divestiture Product Businesses authorized prior to the date the Consent Agreement was signed by the Respondents, including, but not limited to, all research, Development, manufacturing, distribution, marketing, and sales expenditures;
3. providing such resources as may be necessary to respond to competition against each of the Divestiture Products and/or to prevent any diminution in sales of each of the Divestiture Products during and after the Acquisition process and prior to the complete transfer and delivery of the related Divestiture Product Assets to an Acquirer;
4. providing such resources as may be necessary to maintain the competitive strength and positioning of each of the Divestiture Products that were marketed or sold by Respondents prior to the date the Respondents entered the agreement to effect the Acquisition (as such agreement is identified in the definition of Acquisition), at the related High Volume Accounts;
5. making available for use by each of the respective Divestiture Product Businesses funds sufficient to perform all routine maintenance and all other maintenance as may be necessary to, and all replacements of, the assets related to such Divestiture Product Business; and

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6. providing such support services to each of the respective Divestiture Product Businesses as were being provided to such Divestiture Product Business by Respondents as of the date the Consent Agreement was signed by Respondents.
- C. Until Respondents fully transfer and deliver each of the respective Divestiture Product Assets to an Acquirer, Respondents shall maintain a work force that is (i) at least as large in size (as measured in full time equivalents) as, and (ii) comparable in training, and expertise to, what has been associated with the Divestiture Products for the relevant Divestiture Product's last fiscal year.
- D. For each Acquirer of a Divestiture Product, Respondents shall:
1. for a period of six (6) months after the Closing Date, provide each Acquirer or its Manufacturing Designee with the opportunity to enter into employment contracts with the Divestiture Product Core Employees related to the Divestiture Products and Divestiture Product Assets acquired by that Acquirer. Each of these periods is hereinafter referred to as the "Divestiture Product Core Employee Access Period(s);"
 2. not later than the earlier of the following dates: (i) ten (10) days after notice by staff of the Commission to the relevant Respondent to provide the Product Employee Information; or (ii) ten (10) days after written request by an Acquirer, provide that Acquirer or Proposed Acquirer(s) with the Product Employee Information related to the Divestiture Product Core Employees. Failure by that Respondent to provide the Product Employee Information for any Divestiture Product Core Employee within the time provided herein shall extend the Divestiture Product Core Employee Access Period(s) with respect to that employee in an amount equal to the delay; *provided, however,*

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that the provision of such information may be conditioned upon the Acquirer's or Proposed Acquirer's written confirmation that it will (i) treat the information as confidential and, (ii) use the information solely in connection with considering whether to provide, or providing to Divestiture Product Core Employees the opportunity to enter into employment contracts during a Divestiture Product Core Employee Access Period, and (iii) restrict access to the information to such of the Acquirer's or Proposed Acquirer's employees who need such access in connection with the specified and permitted use;

3. during the Divestiture Product Core Employee Access Period(s), not interfere with the hiring or employing by that Acquirer or its Manufacturing Designee of the Divestiture Product Core Employees related to the Divestiture Products and assets acquired by that Acquirer, and remove any impediments within the control of a Respondent that may deter these employees from accepting employment with that Acquirer or its Manufacturing Designee, including, but not limited to, any noncompete or nondisclosure provision of employment with respect to a Divestiture Product or other contracts with a Respondent that would affect the ability or incentive of those individuals to be employed by that Acquirer or its Manufacturing Designee. In addition, for a period of one (1) month following the receipt of a written offer of employment from an Acquirer or its Manufacturing Designee, a Respondent shall not make any counteroffer to any Divestiture Product Core Employee who has received a written offer of employment from that Acquirer or its Manufacturing Designee;

provided, however, that, subject to the conditions of continued employment prescribed in this Order, this Paragraph shall not prohibit a Respondent from continuing to employ any Divestiture Product Core

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Employee under the terms of that employee's employment with a Respondent prior to the date of the written offer of employment from the Acquirer or its Manufacturing Designee to that employee;

4. until the Closing Date, provide all Divestiture Product Core Employees with reasonable financial incentives to continue in their positions and to research, Develop, manufacture, and/or market the Divestiture Product(s) consistent with past practices and/or as may be necessary to preserve the marketability, viability, and competitiveness of the Divestiture Product(s) and to ensure successful execution of the pre-Acquisition plans for that Divestiture Product(s). Such incentives shall include a continuation of all employee compensation and benefits offered by a Respondent until the Closing Date(s) for the divestiture of the assets related to the Divestiture Product has occurred, including regularly scheduled raises, bonuses, and vesting of pension benefits (as permitted by Law);

provided, however, that this Paragraph does not require nor shall be construed to require a Respondent to terminate the employment of any employee or to prevent a Respondent from continuing to employ the Divestiture Product Core Employees in connection with the Acquisition; and

5. for a period of one (1) year after the Closing Date, not hire any individual that is employed by an Acquirer immediately following the Closing Date to whom an offer of employment was made pursuant to a Remedial Agreement ("Divestiture Product Employee");

provided, however, a Respondent may hire any Divestiture Product Employee whose employment has been terminated by the relevant Acquirer or with the agreement of the relevant Acquirer with respect to that Divestiture Product Employee.

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- E. During the Transition Period, with respect to each Divestiture Product that is marketed or sold in the United States before the Closing Date for that Divestiture Product, Respondents, in consultation with the relevant Acquirer, for the purposes of ensuring an orderly marketing and distribution transition, shall:
1. develop and implement a detailed transition plan to ensure that the commencement of the marketing, distribution, and sale of such Divestiture Products by the Acquirer is not delayed or impaired by the Respondents;
 2. designate employees of Respondents knowledgeable about the marketing, distribution, and sale related to each of the Divestiture Products who will be responsible for communicating directly with the Acquirer, and the Monitor (if one has been appointed), for the purposes of assisting in the transfer to the Acquirer of the Divestiture Products Businesses;
 3. maintain and manage inventory levels of the Divestiture Products in consideration of the marketing and distribution transition to the Acquirer;
 4. continue to market, distribute, and sell the Divestiture Products;
 5. allow the Acquirer access at reasonable business hours to all Confidential Business Information related to the Divestiture Products and employees who possess or are able to locate such information for the purposes of identifying the books, records, and files directly related to the Divestiture Products that contain such Confidential Business Information pending the completed delivery of such Confidential Business Information to the Acquirer;

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6. to the extent known or available to the specified Respondent, provide the Acquirer with a list of the inventory levels (weeks of supply) in the possession of each customer (*i.e.*, healthcare provider, hospital, group purchasing organization, wholesaler, or distributor) by UPC or DI on a regular basis and in a timely manner;
 7. to the extent known by the specified Respondent, provide the Acquirer with anticipated reorder dates for each customer by UPC or DI on a regular basis and in a timely manner; and
 8. establish projected time lines for accomplishing all tasks necessary to effect the marketing and distribution transition to the Acquirer in an efficient and timely manner.
- F. Pending divestiture of the Divestiture Product Assets, Respondents shall:
1. not use, directly or indirectly, any Confidential Business Information related to the Divestiture Product Businesses other than as necessary to comply with the following:
 - a. the requirements of this Order;
 - b. Respondents' obligations to each respective Acquirer under the terms of any related Remedial Agreement; or
 - c. applicable Law;
 2. not disclose or convey any such Confidential Business Information, directly or indirectly, to any Person except (i) the Acquirer of the particular Divestiture Assets, (ii) other Persons specifically authorized by such Acquirer to receive such information, (iii) the Commission, (iv) the Monitor (if any has been appointed) and *except* to the extent necessary to comply with applicable law; and

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3. ensure that Confidential Business Information related exclusively to the Divestiture Products is not disseminated among the employees associated with Respondents' Retained Business(es) who are directly related to the Business of Respondents' Products identified in the Commission's Complaint as competing Products and institute procedures and requirements to ensure that the above-described employees:
 - a. do not provide, disclose or otherwise make available, directly or indirectly, any Confidential Business Information in contravention of this Order to Maintain Assets; and
 - b. do not solicit, access or use any Confidential Business Information that they are prohibited from receiving for any reason or purpose.
- G. Not later than thirty (30) days from the earlier of (i) the Closing Date or (ii) the date this Order to Maintain Assets is issued by the Commission, Respondents shall provide written notification of the restrictions on the use and disclosure of the Confidential Business Information related to the Divestiture Products by that Respondent's personnel to all of its employees who (i) may be in possession of such Confidential Business Information or (ii) may have access to such Confidential Business Information.
- H. Respondents shall give the above-described notification by e-mail with return receipt requested or similar transmission, and keep a file of those receipts for one (1) year after the Closing Date. Respondents shall provide a copy of the notification to the relevant Acquirer. Respondents shall maintain complete records of all such notifications at that Respondent's registered office within the United States and shall provide an officer's certification to the Commission affirming the implementation of, and compliance with,

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the acknowledgment program. Respondents shall provide the relevant Acquirer with copies of all certifications, notifications, and reminders sent to that Respondent's personnel.

- I. Respondents shall monitor the implementation by its employees and other personnel of all applicable restrictions with respect to Confidential Business Information, and take corrective actions for the failure of such employees and personnel to comply with such restrictions or to furnish the written agreements and acknowledgments required by this Order to Maintain Assets.
- J. The purpose of this Order to Maintain Assets is to maintain the full economic viability, marketability and competitiveness of the Divestiture Product Businesses within the United States of America through their full transfer and delivery to an Acquirer; to minimize any risk of loss of competitive potential for the Divestiture Product Businesses within the United States of America; and to prevent the destruction, removal, wasting, deterioration, or impairment of any of the Divestiture Product Assets except for ordinary wear and tear.

III.**IT IS FURTHER ORDERED** that:

- A. At any time after Respondents sign the Consent Agreement in this matter, the Commission may appoint a monitor ("Monitor") to assure that Respondents expeditiously comply with all of their obligations and perform all of their responsibilities as required by the Orders and the Remedial Agreements.
- B. The Commission shall select the Monitor, subject to the consent of Respondents, which consent shall not be unreasonably withheld. If Respondents have not opposed, in writing, including the reasons for opposing, the selection of a proposed Monitor within

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ten (10) days after notice by the staff of the Commission to Respondents of the identity of any proposed Monitor, Respondents shall be deemed to have consented to the selection of the proposed Monitor.

- C. Not later than ten (10) days after the appointment of the Monitor, Respondents shall execute an agreement that, subject to the prior approval of the Commission, confers on the Monitor all the rights and powers necessary to permit the Monitor to monitor Respondents' compliance with the relevant requirements of the Orders in a manner consistent with the purposes of the Orders.
- D. If a Monitor is appointed, Respondents shall consent to the following terms and conditions regarding the powers, duties, authorities, and responsibilities of the Monitor:
 - 1. The Monitor shall have the power and authority to monitor Respondents' compliance with the divestiture and asset maintenance obligations and related requirements of the Orders, and shall exercise such power and authority and carry out the duties and responsibilities of the Monitor in a manner consistent with the purposes of the Orders and in consultation with the Commission.
 - 2. The Monitor shall act in a fiduciary capacity for the benefit of the Commission.
 - 3. The Monitor shall serve until the later of:
 - a. the date the Respondents complete: (1) the transfer of all Divestiture Product Assets, and (ii) the transfer and delivery of the related Manufacturing Technology, Product Intellectual Property and Product Licensed Intellectual Property;

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- b. the date that each respective Acquirer has obtained all Product Approvals necessary to manufacture and market each Divestiture Product acquired by that Acquirer in the United States of America independently of the Respondents;
- c. the date on which an agreement to provide transition services to the Acquirer terminates;
- d. with respect to the Triage Product Facility, the date on which all relocation activities within the Triage Product Facility that are agreed upon between the Acquirer and the Respondent are completed; and
- e. the date of written notification from Commission staff that the Monitor, in consultation with Commission staff, has determined that the Acquirer has abandoned its efforts to manufacture a Divestiture Product that is being monitored by the Monitor;

provided, however, that the Monitor's service shall not extend more than four (4) years after the Order Date *unless* the Commission decides to extend or modify this period as may be necessary or appropriate to accomplish the purposes of the Orders.

- E. Subject to any demonstrated legally recognized privilege, the Monitor shall have full and complete access to Respondents' personnel, books, documents, records kept in the ordinary course of business, facilities, and technical information, and such other relevant information as the Monitor may reasonably request, related to the Respondents' compliance with its obligations under the Orders, including, but not limited to, its obligations related to the relevant assets. Respondents shall cooperate with any reasonable request of the Monitor and shall take no action to interfere with or impede the Monitor's ability to monitor the Respondents' compliance with the Orders.

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- F. The Monitor shall serve, without bond or other security, at the expense of Respondents, on such reasonable and customary terms and conditions as the Commission may set. The Monitor shall have authority to employ, at the expense of Respondents, such consultants, accountants, attorneys and other representatives and assistants as are reasonably necessary to carry out the Monitor's duties and responsibilities.
- G. Respondents shall indemnify the Monitor and hold the Monitor harmless against any losses, claims, damages, liabilities, or expenses arising out of, or in connection with, the performance of the Monitor's duties, including all reasonable fees of counsel and other reasonable expenses incurred in connection with the preparations for, or defense of, any claim, whether or not resulting in any liability, except to the extent that such losses, claims, damages, liabilities, or expenses result from gross negligence, willful or wanton acts, or bad faith by the Monitor.
- H. Respondents shall report to the Monitor in accordance with the requirements of the Orders and as otherwise provided in any agreement approved by the Commission. The Monitor shall evaluate the reports submitted to the Monitor by a Respondent, and any reports submitted by each Acquirer with respect to the performance of a Respondent's obligations under the Orders or the Remedial Agreement(s). Within thirty (30) days from the date the Monitor receives these reports, the Monitor shall report in writing to the Commission concerning performance by Respondents of their obligations under the Orders; *provided, however*, beginning ninety (90) days after Respondents have filed their final report pursuant to Paragraph VII.C. of the Decision and Order, and ninety (90) days thereafter, the Monitor shall report in writing to the Commission concerning progress by each Acquirer or the Acquirer's Manufacturing Designee toward obtaining FDA approval to manufacture each Divestiture Product and obtaining the ability to

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manufacture each Divestiture Product in commercial quantities, in a manner consistent with cGMP, independently of Respondents.

- I. Respondents may require the Monitor and each of the Monitor's consultants, accountants, attorneys, and other representatives and assistants to sign a customary confidentiality agreement; *provided, however*, that such agreement shall not restrict the Monitor from providing any information to the Commission.
- J. The Commission may, among other things, require the Monitor and each of the Monitor's consultants, accountants, attorneys, and other representatives and assistants to sign an appropriate confidentiality agreement related to Commission materials and information received in connection with the performance of the Monitor's duties.
- K. If the Commission determines that the Monitor has ceased to act or failed to act diligently, the Commission may appoint a substitute Monitor in the same manner as provided in this Paragraph.
- L. The Commission may on its own initiative, or at the request of the Monitor, issue such additional orders or directions as may be necessary or appropriate to assure compliance with the requirements of the Orders.
- M. The Monitor appointed pursuant to this Order to Maintain Assets may be the same person appointed as the Monitor pursuant to the Decision and Order.
- N. The Monitor appointed pursuant to this Order to Maintain Assets may be the same person appointed as a Divestiture Trustee pursuant to the relevant provisions of the Decision and Order.

IV.

IT IS FURTHER ORDERED that within thirty (30) days after the date this Order to Maintain Assets is issued by the

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Commission, and every sixty (60) days thereafter until Respondents have fully complied with this Order to Maintain Assets, Respondents shall submit to the Commission a verified written report setting forth in detail the manner and form in which they intend to comply, are complying, and have complied with the Orders. Respondents shall submit at the same time a copy of its report concerning compliance with the Orders to the Monitor, if any Monitor has been appointed. Respondents shall include in its reports, among other things that are required from time to time, a detailed description of its efforts to comply with the relevant paragraphs of the Orders, including:

- A. a detailed description of all substantive contacts, negotiations, or recommendations related to (i) the divestiture and transfer of all relevant assets and rights, (ii) transitional services being provided by the relevant Respondent to the relevant Acquirer, and (iii) relocation activities within the Triage Product Facility; and
- B. a detailed description of the timing for the completion of such obligations.

provided, however, that, after the Decision and Order in this matter becomes final and effective, the reports due under this Order to Maintain Assets may be consolidated with, and submitted to the Commission on the same timing as, the reports of compliance required to be submitted by Respondents pursuant to the Decision and Order.

V.

IT IS FURTHER ORDERED that Respondents shall notify the Commission at least thirty (30) days prior to:

- A. any proposed dissolution of a Respondent;
- B. any proposed acquisition, merger, or consolidation of a Respondent; or
- C. any other change in a Respondent including, but not limited to, assignment and the creation or dissolution

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of subsidiaries, if such change might affect compliance obligations arising out of the Orders.

VI.

IT IS FURTHER ORDERED that, for purposes of determining or securing compliance with this Order, and subject to any legally recognized privilege, and upon written request and upon five (5) days' notice to any Respondent made to its principal United States offices, registered office of its United States subsidiary, or its headquarters address, that Respondents shall, without restraint or interference, permit any duly authorized representative of the Commission:

- A. access, during business office hours of that Respondent and in the presence of counsel, to all facilities and access to inspect and copy all books, ledgers, accounts, correspondence, memoranda, and all other records and documents in the possession or under the control of that Respondent related to compliance with this Order, which copying services shall be provided by that Respondent at the request of the authorized representative(s) of the Commission and at the expense of that Respondent; and
- B. to interview officers, directors, or employees of that Respondent, who may have counsel present, regarding such matters.

VII.

IT IS FURTHER ORDERED that this Order to Maintain Assets shall terminate on the later of:

- A. three (3) days after the Commission withdraws its acceptance of the Consent Agreement pursuant to the provisions of Commission Rule 2.34, 16 C.F.R. § 2.34;
- B. the day after the divestiture of all of the Divestiture Product Assets, as required by and described in the Decision and Order, has been completed;

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- C. the day after the Manufacturing Technology related to each Divestiture Product has been provided to the Acquirer in a manner consistent with the Technology Transfer Standards and the Monitor (if one has been appointed), in consultation with Commission staff and the Acquirer(s), notifies the Commission that all assignments, conveyances, deliveries, grants, licenses, transactions, transfers, and other transitions related to the provision of the Manufacturing Technology are complete; or
- D. the day the Commission otherwise directs that this Order to Maintain Assets is terminated.

By the Commission.

DECISION AND ORDER
[Public Record Version]

The Federal Trade Commission (“Commission”), having initiated an investigation of the proposed acquisition by Respondent Abbott Laboratories (“Abbott”) of one hundred percent (100%) of the voting securities of Respondent Alere Inc. (“Alere”) (Abbott and Alere hereinafter collectively referred to as “Respondents”), and Respondents having been furnished thereafter with a copy of a draft of the Complaint that the Bureau of Competition proposed to present to the Commission for its consideration and which, if issued by the Commission, would charge Respondents with violations of Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18, and Section 5 of the Federal Trade Commission Act, as amended, 15 U.S.C. § 45; and

Respondents, their attorneys, and counsel for the Commission having thereafter executed an Agreement Containing Consent Orders (“Consent Agreement”) containing an admission by Respondents of all the jurisdictional facts set forth in the aforesaid draft of the Complaint, a statement that the signing of said

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Consent Agreement is for settlement purposes only and does not constitute an admission by Respondents that the law has been violated as alleged in such Complaint, or that the facts as alleged in such Complaint, other than jurisdictional facts, are true, and waivers and other provisions as required by the Commission's Rules; and

The Commission having thereafter considered the matter and having determined that it had reason to believe that Respondents have violated the said Acts, and that a Complaint should issue stating its charges in that respect, and having thereupon issued its Complaint and an Order to Maintain Assets, and having accepted the executed Consent Agreement and placed such Consent Agreement on the public record for a period of thirty (30) days for the receipt and consideration of public comments, now in further conformity with the procedure described in Commission Rule 2.34, 16 C.F.R. § 2.34, the Commission hereby makes the following jurisdictional findings and issues the following Decision and Order ("Order"):

1. Respondent Abbott is a corporation organized, existing, and doing business under and by virtue of the laws of the state of Illinois, with its principal executive offices located at 100 Abbott Park Road, Abbott Park, Illinois 60064.
2. Respondent Alere is a corporation organized, existing, and doing business under and by virtue of the laws of the state of Delaware, with its principal executive offices located at 51 Sawyer Road, Suite 200, Waltham, Massachusetts 02453.
3. The Federal Trade Commission has jurisdiction over the subject matter of this proceeding and over the Respondents, and this proceeding is in the public interest.

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ORDER**I.**

IT IS ORDERED that, as used in the Order, the following definitions shall apply:

- A. “Abbott” means Abbott Laboratories; its directors, officers, employees, agents, representatives, successors, and assigns; and its joint ventures, subsidiaries, divisions, groups, and affiliates, in each case controlled by Abbott Laboratories, and the respective directors, officers, employees, agents, representatives, successors, and assigns of each. After the Acquisition, Abbott shall include Alere.
- B. “Alere” means Alere Inc.; its directors, officers, employees, agents, representatives, successors, and assigns; and its joint ventures, subsidiaries, divisions, groups, and affiliates, in each case controlled by Alere Inc. (including, without limitation, Epocal Inc.), and the respective directors, officers, employees, agents, representatives, successors, and assigns of each. For the purposes of the definitions in this Order, “Alere” does not include “Abbott”.
- C. “Commission” means the Federal Trade Commission.
- D. “Respondent(s)” means Abbott and Alere, individually and collectively.
- E. “Acquirer(s)” means the following:
 - 1. a Person specified by name in this Order to acquire particular assets or rights that a Respondent is required to assign, grant, license, divest, transfer, deliver, or otherwise convey pursuant to this Order and that has been approved by the Commission to accomplish the requirements of this Order in connection with the Commission’s determination to make this Order final and effective; or

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2. a Person approved by the Commission to acquire particular assets or rights that a Respondent is required to assign, grant, license, divest, transfer, deliver, or otherwise convey pursuant to this Order.
- F. “Acquisition” means Abbott’s acquisition of Alere pursuant to the Acquisition Agreements.
- G. “Acquisition Agreements” means the Agreement and Plan of Merger dated as of January 30, 2016, and the Amendment to Agreement and Plan of Merger dated as of April 13, 2017, by and between Abbott Laboratories and Alere Inc. that were submitted by Abbott to the Commission in this matter. The Acquisition Agreements are contained in Non-Public Appendix I.
- H. “Acquisition Date” means the date on which Abbott acquires fifty percent (50%) or more of the voting securities of Alere.
- I. “Agency(ies)” means any government regulatory authority or authorities in the world responsible for granting approval(s), clearance(s), qualification(s), license(s), or permit(s) for any aspect of the research, Development, manufacture, marketing, distribution, or sale of a Product. The term “Agency” includes, without limitation, the United States Food and Drug Administration (“FDA”).
- J. “Application(s)” means all submissions and applications for a Product filed or to be filed by the holder, the applicant, and/or the sponsor of a Product with the FDA pursuant to 21 C.F.R. Parts 800 to 898 (entitled “Regulations Subchapter H—Medical Devices”), including, without limitation, the following:
1. Premarket Notification (“510(k) Submission”);
 2. Premarket Approval Application (“PMA”);

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3. Investigational Device Exemption Application (“IDE”);
 4. Device Master File (“MAF”);
 5. Device History File (“DHF”);
 6. Device History Record (“DHR”);
 7. Device Master Record (“DMR”);
 8. authorizations to the holder, applicant, and/or sponsor of a Product from any Third Party to incorporate the information contained in an application or submission held by that Third Party to the FDA into a 510(k) Submission, PMA or IDE submitted or to be submitted by the holder, applicant, and/or sponsor;
 9. supplements, amendments, and revisions to the abovementioned submissions and applications;
 10. preparatory work, registration dossier, drafts, and data necessary for the preparation of the abovementioned submissions and applications; and
 11. all correspondence between the FDA and the holder, the applicant, and/or the sponsor related to the abovementioned submissions and applications.
- K. “Business” means the research, Development, manufacture, commercialization, distribution, marketing, importation, advertisement, and sale of a Product.
- L. “Categorized Assets” means the following assets and rights of Alere, as such assets and rights are in existence as of the date Alere signs the Consent Agreement in this matter:
1. all rights to all of the Applications related to the specified Divestiture Product;

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2. all rights to all of the Device Studies related to the specified Divestiture Product;
3. all Product Intellectual Property related to the specified Divestiture Product that is not Product Licensed Intellectual Property;
4. all Product Approvals related to the specified Divestiture Product;
5. all Manufacturing Technology exclusively related to the specified Divestiture Product;
6. all Marketing Materials related to the specified Divestiture Product;
7. all Scientific and Regulatory Material related to the specified Divestiture Product;
8. all Website(s) related exclusively to the specified Divestiture Product;
9. the content related exclusively to the specified Divestiture Product that is displayed on any Website that is not dedicated exclusively to the specified Divestiture Product;
10. all Product Development Reports related to the specified Divestiture Product;
11. at the option of the Acquirer of the specified Divestiture Product, all Product Contracts to the extent related to the specified Divestiture Product;
12. all patient registries related to the specified Divestiture Product, and any other systematic active post-marketing surveillance program to collect patient data, laboratory data, and identification information required to be maintained by the FDA to facilitate the investigation of the precision or accuracy of the specified Divestiture Product;

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13. for each specified Divestiture Product that has been marketed or sold by a Respondent prior to the Closing Date:
 - a. a list of all customers for the specified Divestiture Product and a listing of the net sales (in either units or dollars) of the specified Divestiture Product to such customers during the one (1) year period immediately prior to the Closing Date, stated on either an annual, quarterly, or monthly basis, including, but not limited to, a separate list specifying the above-described information for the High Volume Accounts and including the name of the employee(s) for each High Volume Account that is or has been responsible for the purchase of the specified Divestiture Product on behalf of the High Volume Account and his or her business contact information;
 - b. for each High Volume Account, a list by either UPC or DI containing the following: (i) the net price per UPC or DI as of the Closing Date, *i.e.*, the final price per UPC or DI, charged by the specified Respondent net of all customer-level discounts, rebates, or promotions; (ii) the net price per UPC or DI charged by the specified Respondent at the end of each quarter during the one (1) year immediately prior to the Closing Date; (iii) any supply outages by UPC or DI during the one (1) year period immediately prior to the Closing Date the result of which caused the specified Respondent to make a financial payment to the customer or to incur a penalty for a failure to supply;
 - c. for each month for the one (1) year period immediately prior to the Closing Date, a list containing the following historical information for the specified Divestiture Product: wholesale acquisition cost; and

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- d. backorders by UPC or DI as of the Closing Date;
14. a list of each specified Divestiture Product that has had any finished Product batch or lot determined to be out-of-specification during the one (1) year period immediately preceding the Closing Date, and, for each such Divestiture Product: (i) a detailed description of the nonconformity with respect to any out-of-specification batch or lot; (ii) the corrective actions or reworking taken to remediate the cGMP deficiencies in the Divestiture Product; and (iii) to the extent known by the specified Respondent, the employees (whether current or former) responsible for taking such corrective actions or reworking;
15. for each specified Divestiture Product:
- a. to the extent known or available to the specified Respondent, a list of the inventory levels (weeks of supply) in the possession of each customer (*i.e.*, healthcare provider, hospital, group purchasing organization, wholesaler, or distributor) as of the date prior to and closest to the Closing Date as is available;
 - b. to the extent such records are in existence in Salesforce.com as of the Closing Date, records of all sales calls, visits, or contacts with current or prospective customers of the Divestiture Product(s) within the one (1) year period immediately preceding the Closing Date;
 - c. to the extent known to the specified Respondent, a summary of any potential future sales of the Divestiture Product(s) with current or prospective customers; and

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- d. to the extent known by the specified Respondent, any pending reorder dates for a customer as of the Closing Date;
16. at the option of the Acquirer of the specified Divestiture Product and to the extent approved by the Commission in the relevant Remedial Agreement, all inventory in existence as of the Closing Date including, but not limited to, raw materials, packaging and labeling materials (including FDA-approved Product labeling and currently used or planned product inserts), work-in-process, replacement and spare parts, operating supplies and inventory on consignment, and finished and semi-finished products used or intended for use in the specified Divestiture Product and, for a limited period of time sufficient for that Acquirer to market or sell any finished or semi-finished inventory as of the Closing Date and to the extent required for that specific purpose, a license to the corporate names or corporate trade dress of the specified Respondent, or the related corporate logos thereof; or the corporate names or corporate trade dress of any other corporations or companies owned or controlled by that Respondent or the related corporate logos thereof; or general registered images or symbols by which that Respondent can be identified or defined that the Respondent has been using on the final Product or its packaging prior to the Closing Date;
17. the quantity and delivery terms in all unfilled customer purchase orders for the specified Divestiture Product as of the Closing Date, to be provided to the Acquirer of the specified Divestiture Product not later than five (5) days after the Closing Date;
18. at the option of the Acquirer of the specified Divestiture Product, the right to fill any or all unfilled customer purchase orders for the specified Divestiture Product as of the Closing Date; and

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19. all of a Respondent's books, records, and files related to the foregoing;

provided, however, that "Categorized Assets" shall not include: (i) documents relating to a Respondent's general business strategies or practices relating to the conduct of its Business outside of the Divestiture Products, where such documents do not discuss with particularity the specified Divestiture Product; (ii) information that is exclusively related to the Retained Products; and (iii) all Product Licensed Intellectual Property;

provided further, however, that in cases in which documents or other materials included in the assets to be divested contain information: (i) that relates both to the specified Divestiture Product and to Retained Products or Businesses of the specified Respondent and cannot be segregated in a manner that preserves the usefulness of the information as it relates to the specified Divestiture Product; or (ii) for which any Respondent has a legal obligation to retain the original copies, that Respondent shall be required to provide only copies or relevant excerpts of the documents and materials containing this information. In instances where such copies are provided to the Acquirer of the specified Divestiture Product, the Respondents shall provide that Acquirer access to original documents under circumstances where copies of documents are insufficient for evidentiary or regulatory purposes. The purpose of this provision is to ensure that the Respondents provide the Acquirer with the above-described information without requiring a Respondent completely to divest itself of information that, in content, also relates to Retained Product(s);

provided further, that, with the agreement of the relevant Acquirer, Respondents may retain co-ownership of an undivided interest in the following (but only to the extent it is not exclusively related to the Divestiture Products being acquired by that Acquirer): (i) Manufacturing Technology; (ii)

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Marketing Materials; (iii) Scientific Regulatory Materials; (iv) Copyrights; (v) Software; and (vi) Trade Dress; (vii) trade secrets; and (viii) books, records and files.

- M. “cGMP” means current Good Manufacturing Practice as set forth in the United States Federal Food, Drug, and Cosmetic Act (21 C.F.R. 820), as amended, and includes all rules and regulations promulgated by the FDA thereunder.
- N. “Closing Date” means, as to each Divestiture Product, the date on which a Respondent (or a Divestiture Trustee) consummates a transaction to assign, grant, license, divest, transfer, deliver, or otherwise convey assets related to such Divestiture Product to an Acquirer pursuant to this Order.
- O. “Confidential Business Information” means all information owned by, or in the possession or control of, a Respondent that is not in the public domain and to the extent that it is directly related to the conduct of the Business related to a Divestiture Product(s). The term “Confidential Business Information” *excludes* the following and the Respondents are not required to submit this information to an Acquirer:
1. information relating to a Respondent’s general business strategies or practices that does not discuss with particularity the Divestiture Products;
 2. information specifically excluded from the Divestiture Product Assets conveyed to the Acquirer of the related Divestiture Product(s);
 3. information that is contained in documents, records, or books of a Respondent that is provided to an Acquirer by a Respondent that is unrelated to the Divestiture Products acquired by that Acquirer or that is exclusively related to Retained Product(s); and

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4. information that is protected by the attorney work product, attorney-client, joint defense, or other privilege prepared in connection with the Acquisition and relating to any United States, state, or foreign antitrust or competition Laws.
- P. “Copyrights” means rights to all original works of authorship of any kind directly related to a Divestiture Product and any registrations and applications for registrations thereof within the United States of America, including, but not limited to, the following: all such rights with respect to all promotional materials for healthcare providers, all promotional materials for patients, and all educational materials for the sales force; copyrights in all preclinical, clinical, and process development data and reports relating to the research and Development of that Product or of any materials used in the research, Development, manufacture, marketing, or sale of that Product, including all copyrights in raw data relating to Device Studies of that Product, all case report forms relating thereto, and all statistical programs developed (or modified in a manner material to the use or function thereof (other than through user references)) to analyze clinical data, all market research data, market intelligence reports, and statistical programs (if any) used for marketing and sales research; all copyrights in customer information, promotional and marketing materials, that Product’s sales forecasting models, medical education materials, sales training materials, and advertising and display materials; all records relating to employees of a Respondent who accept employment with an Acquirer (excluding any personnel records the transfer of which is prohibited by applicable Law); all copyrights in records, including customer lists, sales force call activity reports, vendor lists, sales data, reimbursement data, speaker lists, manufacturing records, manufacturing processes, and supplier lists; all copyrights in data contained in laboratory notebooks relating to that Product or relating to its biology; all copyrights in adverse experience reports and files related thereto

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(including source documentation) and all copyrights in periodic adverse experience reports and all data contained in electronic databases relating to adverse experience reports and periodic adverse experience reports; all copyrights in analytical and quality control data; and all correspondence with the FDA or any other Agency.

- Q. “Development” means all research and development activities, including, without limitation the following: design; process development; manufacturing scale-up; development-stage manufacturing; quality assurance/quality control development; statistical analysis and report writing; mechanical properties testing; performance testing; safety testing; conducting Device Studies for the purpose of obtaining or achieving any and all approvals, licenses, registrations or authorizations from any Agency necessary for the manufacture, use, storage, import, export, transport, promotion, marketing, and sale of a Product (including any government price or reimbursement approvals). “Develop” means to engage in Development.
- R. “Device Study(ies)” means a controlled study of the quality, safety, efficacy, precision, or accuracy of a Product (including any or all such investigations conducted *in vitro*, *in vivo*, and/or *in silico*) and includes, without limitation, such studies as are designed to support expanded labeling or to satisfy the requirements of an Agency in connection with any Product Approval and any other such study used in research and Development of a Product.
- S. “DI” means that mandatory portion of the unique device identifier (*i.e.*, an identifier number that identifies a device through its distribution and use by meeting the requirements of 21 C.F.R. 830.20) that identifies the specific version or model of a device and the labeler of that device.
- T. “Direct Cost” means a cost not to exceed the cost of labor, material, travel, and other expenditures to the

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extent the costs are directly incurred to provide the relevant assistance or service. “Direct Cost” to the Acquirer for its use of any of a Respondent’s employees’ labor shall not exceed the average hourly wage rate for such employee;

provided, however, in each instance where: (i) an agreement to divest relevant assets is specifically referenced and attached to this Order, and (ii) such agreement becomes a Remedial Agreement for a Divestiture Product, “Direct Cost” means such cost as is provided in such Remedial Agreement for that Divestiture Product.

- U. “Divestiture Product(s)” means the following, individually and collectively:
 - 1. Epoc Products; and
 - 2. Triage Products.
- V. “Divestiture Product Assets” means the following, individually and collectively:
 - 1. Epoc Product Assets; and
 - 2. Triage Product Assets.
- W. “Divestiture Product Business(es)” means the Business of a Respondent (as that Respondent is specified in the definition of each Divestiture Product) related to each of the Divestiture Products to the extent that such Business is owned, controlled, or managed by the Respondent and the assets related to such Business to the extent such assets are owned by, controlled by, managed by, or licensed to, the Respondent.
- X. “Divestiture Product Core Employees” means the Sales and Marketing Employees, Research and Development Employees, and the Manufacturing Employees.

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- Y. “Divestiture Product License” means a perpetual, non-exclusive, fully paid-up, and royalty-free license(s) under a Remedial Agreement with rights to sublicense to all Product Licensed Intellectual Property and all Manufacturing Technology used in the manufacture of the specified Divestiture Product(s) that is also used in the manufacture of Retained Products (*i.e.*, Manufacturing Technology that is used in, but not exclusively used in, the manufacture of the Divestiture Product(s) being acquired by a particular Acquirer) that was owned, licensed, held, or controlled by a Respondent:
1. to research and Develop the specified Divestiture Product(s) for marketing, distribution, or sale;
 2. to use, make, have made, distribute, offer for sale, promote, advertise, or sell the specified Divestiture Product(s);
 3. to import or export the specified Divestiture Product(s) to or from the United States of America to the extent related to the marketing, distribution, or sale of the specified Divestiture Products; and
 4. to have the specified Divestiture Product(s) made anywhere in the world for distribution or sale within, or import into the United States of America;
- provided, however,* that for any Product Licensed Intellectual Property or Manufacturing Technology that is the subject of a license from a Third Party entered into by a Respondent prior to the Acquisition, the scope of the rights granted hereunder shall only be required to be equal to the scope of the rights granted by the Third Party to that Respondent.
- Z. “Divestiture Trustee” means the trustee appointed by the Commission pursuant to Paragraph IV of this Order.

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- AA. “Domain Name” means the domain name(s) (uniform resource locators), and registration(s) thereof, issued by any Person or authority that issues and maintains the domain name registration; *provided, however*, “Domain Name” shall not include any trademark or service mark rights to such domain names other than the rights to the Trademarks required to be divested.
- BB. “Epoc Product(s)” means all Products researched, Developed, in Development, marketed, sold, owned, or controlled by Alere that are a part of, used with, or intended to be used with, the Epoc® (Enterprise Point-of-care) blood analysis system product line, including, without limitation, the following:
1. Epoc Host Rx (510(k) Number: K113726);
 2. epoc Host 2 Motorola (510(k) Number: K113726);
 3. epoc Host 2 Motorola Refurbished (510(k) Number: K113726);
 4. epoc Reader (510(k) Number: K113726);
 5. epoc BGEM Crea/CI Test card (50T) (510(k) Number: K113726);
 6. epoc BGEM Lac Test Card (510(k) Number: K093297);
 7. Veterinary;
 8. epoc BGEM Test Cards w/ Lactate (50T) (510(k) Number: K093297);
 9. epoc Care-Fill Capillary Tubes (50T) (510(k) Number: K113726);
 10. EDM Software (510(k) Number: K113726);
 11. Total CO2 analyte;

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12. Blood Urea Nitrogen (BUN) analyte;
 13. the following Products in Development:
BUN/TCO2 eMP test card; next generation Epoc System with co-oximetry and tHb; eMP card CLIA-waived; tBili; iMag; Coagulation (ACT); and
 14. all improvements or modifications to the abovementioned devices that are in existence as of the date Alere signs the Consent Agreement in this matter.
- CC. “Epoc Product Assets” means all rights, title, and interest in and to all assets related to the Business of Alere related to each of the Epoc Products, to the extent legally transferable, including, without limitation, the following:
1. the Categorized Assets related to the Epoc Products;
 2. all outstanding capital stock, voting securities and equity ownership interests in Epocal Inc. (a corporation organized, existing, and doing business under and by virtue of the laws of Canada, with its registered office located at 2060 Walkley Road, Ottawa, ON K1G 3P5, Canada); and
 3. the Epoc Product Facilities.
- DD. “Epoc Product Divestiture Agreement(s)” means the following:
1. *Asset Purchase Agreement* by and among Alere Inc., Siemens Diagnostics Holding II B.V., and for the limited purposes therein set forth, Abbott Laboratories, dated as of July 21, 2017 as amended by that certain *Amendment to Purchase Agreement* by and among Alere Inc., Siemens Diagnostics Holding II B.V. and Abbott Laboratories, dated as of September 15, 2017;

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2. *Transition Services Agreement* by and between Alere Inc. and Siemens Diagnostics Holding II B.V. to be executed on or before the Closing Date; and
3. all amendments, exhibits, attachments, agreements, and schedules attached to and submitted to the Commission with the foregoing listed agreement.

The Epoc Product Divestiture Agreements are contained in Non-Public Appendix II.B. The Epoc Product Divestiture Agreements that have been approved by the Commission to accomplish the requirements of this Order in connection with the Commission's determination to make this Order final and effective are Remedial Agreements.

EE. "Epoc Product Facilities" means all the Facility Assets located at:

1. 2060 Walkley Road, Ottawa, Ontario, Canada, K1H 1W1; and
2. 855 Brookfield Drive, Ottawa, Ontario, Canada K1V 2S5.

FF. "Facility Assets" means all of a Respondent's rights, title, and interests in and to the following:

1. real property at the specified location, including all rights, title, and interests in and to owned or leased land and all improvements thereon, including buildings, fixtures, improvements, easements, rights of way, appurtenances, and the rights and privileges appertaining thereto ("Facility");
2. all Manufacturing Equipment related to the Divestiture Product Business located at the Facility;

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3. all other equipment, machinery, tools, spare parts, vehicles, personal property, furniture, fixtures, and supplies located at the Facility;
 4. all other tangible property, owned, leased or operated on or behalf of a Respondent located at the Facility; and
 5. to the extent transferable by Law, all permits, registrations, and applications to or from a Government Entity related to the Respondent's use of the Facility.
- GG. "Government Entity" means any Federal, state, local, or non-U.S. government; any court, legislature, government agency, or government commission; or any judicial or regulatory authority of any government.
- HH. "High Volume Account(s)" means any healthcare provider, group purchasing organization, hospital, wholesaler, or distributor whose annual or projected annual purchase amounts, in units or in dollars, of a Divestiture Product in the United States of America from a Respondent, was or was forecasted (prior to the public announcement of the Acquisition and subsequent divestiture) to be among the top twenty (20) highest such purchase amounts of that Respondent's total sales of that Divestiture Product to U.S. customers on any of the following dates: (i) the end of the last quarter that immediately preceded the date of the public announcement of the proposed Acquisition; (ii) the end of the last quarter that immediately preceded the Acquisition Date; (iii) the end of the last quarter that immediately preceded the Closing Date for the relevant assets; or (iv) for forecasts of purchases of the Divestiture Product, the quarter immediately following the Closing Date.
- II. "Law" means all laws, statutes, rules, regulations, ordinances, and other pronouncements by any Government Entity having the effect of law.

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- JJ. “Manufacturing Designee” means any Person other than a Respondent that has been designated by an Acquirer to manufacture a Divestiture Product for that Acquirer.
- KK. “Manufacturing Equipment” means all fixtures, equipment (including, without limitation, technical equipment, lab equipment, and computers), and machinery that is being used or has been used at any Facility that is subject to transfer to an Acquirer pursuant to this Order at any time since the Respondents entered into the Acquisition Agreements, in the research, Development or manufacture of a Divestiture Product and that is suitable for use in the research, Development, or manufacture of a Divestiture Product as of the Closing Date.
- LL. “Manufacturing Employees” means all salaried employees of a Respondent who have directly participated in any of the following: (i) defining the commercial manufacturing process, (ii) confirming that the manufacturing process is capable of reproducible commercial manufacturing, (iii) formulating the manufacturing process performance qualification protocol, (iv) controlling the manufacturing process to assure performance Product quality, (iv) assuring that during routine manufacturing the process remains in a state of control, (v) collecting and evaluating data for the purposes of providing scientific evidence that the manufacturing process is capable of consistently delivering quality Products, (vi) managing the operation of the manufacturing process, or (vii) managing the technological transfer of the manufacturing process to a different facility, of the Manufacturing Technology of the specified Divestiture Product (irrespective of the portion of working time involved, unless such participation consisted solely of oversight of legal, accounting, tax, or financial compliance) within the eighteen (18) month period immediately prior to the Closing Date;

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provided, however, in each instance where: (i) an agreement to divest relevant assets is specifically referenced and attached to this Order, and (ii) such agreement becomes a Remedial Agreement for a Divestiture Product, “Manufacturing Employees” means (i) the employee(s) as are identified in such Remedial Agreement for that Divestiture Product, and (ii) any other employee(s) meeting the criteria described above that are identified by the relevant Acquirer within thirty (30) days after the Closing Date.

MM. “Manufacturing Technology” means all technology, trade secrets, know-how, designs, ideas, concepts and proprietary information (whether patented, patentable, or otherwise) used by Alere to manufacture each specified Divestiture Product, including, but not limited to, the following:

1. all product specifications, product designs and design protocols, including without limitation, the exact combination, design, array and identity and specifications of all components that achieve a particular set of application and end-use characteristics in a final Product;
2. to the extent applicable to the specified Divestiture Product, antibody generation and reagent formulation;
3. manufacturing processes, analytical methods, flow diagrams and other related manuals and drawings;
4. standard operating procedures;
5. quality assurance and control procedures;
6. control history;
7. research and Development records;
8. annual product reviews;

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9. supplier lists;
 10. labeling and product manuals;
 11. manuals and technical information provided to employees, customers, distributors, suppliers, agents, licensees, including, without limitation, manufacturing, equipment and engineering manuals and drawings;
 12. repair and performance records related to the Manufacturing Equipment for the two (2) year period immediately preceding the Closing Date;
 13. records related to the protective workplace safety standards related to the Manufacturing Equipment for the two (2) year period immediately preceding the Closing Date;
 14. audits of manufacturing methods for the Products conducted by any Agency; and
 15. all other information related to the manufacturing process.
- NN. "Marketing Materials" means all marketing materials used specifically in the marketing or sale of the specified Divestiture Product in the United States of America as of the Closing Date, including, without limitation, all advertising materials, training materials, product data, mailing lists, sales materials (*e.g.*, detailing reports, vendor lists, sales data), marketing information (*e.g.*, competitor information, research data, market intelligence reports, statistical programs (if any) used for marketing and sales research), customer information (including customer net purchase information to be provided on the basis of dollars and/or units for each month, quarter or year), sales forecasting models, educational materials, advertising and display materials, speaker lists, promotional and marketing materials, Website content, and artwork for the production of packaging

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components, television masters, and other similar materials related to the specified Divestiture Product.

- OO. “Monitor” means any monitor appointed pursuant to Paragraph III of this Order or Paragraph III of the related Order to Maintain Assets.
- PP. “Orders” means this Decision and Order and the related Order to Maintain Assets.
- QQ. “Order Date” means the date on which the final Decision and Order in this matter is issued by the Commission.
- RR. “Order to Maintain Assets” means the Order to Maintain Assets incorporated into and made a part of the Consent Agreement.
- SS. “Patent(s)” means all patents and patent applications, including provisional patent applications, invention disclosures, certificates of invention and applications for certificates of invention, and statutory invention registrations, in each case filed, or in existence, on or before the Closing Date (*except* where this Order specifies a different time), and includes all reissues, additions, divisions, continuations, continuations-in-part, supplementary protection certificates, extensions and reexaminations thereof, all inventions disclosed therein, and all rights therein provided by international treaties and conventions.
- TT. “Person” means any individual, partnership, joint venture, firm, corporation, association, trust, unincorporated organization, or other business or Government Entity, and any subsidiaries, divisions, groups, or affiliates thereof.
- UU. “Product(s)” means any medical device as defined by the FDA pursuant to the United States Federal Food, Drug, and Cosmetic Act (*i.e.*, any instrument, apparatus, appliance, software, material, or other article, whether used alone or in combination,

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including the software intended by its holder, applicant, and/or sponsor to be used specifically for diagnostic and/or therapeutic purposes and necessary for its proper application) which is:

1. recognized in the official National Formulary, or the United States Pharmacopoeia, or any supplement to them;
2. intended for use in the diagnosis of disease or other conditions, or in the cure, mitigation, treatment, or prevention of disease, in man or other animals; or
3. intended to affect the structure or any function of the body of man or other animals, and which does not achieve its primary intended purposes through chemical action within or on the body of man or other animals and which is not dependent upon being metabolized for the achievement of any of its primary intended purposes.

VV. “Product Approval(s)” means any approvals, registrations, permits, licenses, consents, authorizations, and other approvals, and pending applications and requests therefor, required by applicable Agencies related to the research, Development, manufacture, distribution, finishing, packaging, marketing, sale, storage, or transport of a Product within the United States of America, and includes, without limitation, all approvals, registrations, licenses, or authorizations granted in connection with any Application related to that Product.

WW. “Product Contracts” means all contracts or agreements:

1. that make specific reference to the specified Divestiture Product and pursuant to which any Third Party is obligated to purchase, or has the option to purchase without further negotiation of

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terms, the specified Divestiture Product from a Respondent;

2. pursuant to which a Respondent has as of the Closing Date the ability to independently purchase the raw materials, inputs or component(s) from any Third Party, for use in connection with the specified Divestiture Product;
3. relating to any Device Studies involving the specified Divestiture Product;
4. with universities or other research institutions for the use of the specified Divestiture Product in scientific research;
5. relating to the specific marketing of the specified Divestiture Product or educational matters relating solely to the specified Divestiture Product(s);
6. pursuant to which a Third Party manufactures or plans to manufacture the specified Divestiture Product in finished form in order to provide it to a Respondent;
7. pursuant to which a Third Party provides or plans to provide any part of the manufacturing process including, without limitation, the assembly or packaging of the specified Divestiture Product;
8. pursuant to which a Third Party provides the Manufacturing Technology related to the specified Divestiture Product to a Respondent;
9. pursuant to which a Third Party collaborates with a Respondent in the research and development of any Manufacturing Technology related to the specified Divestiture Product;
10. pursuant to which a Third Party is licensed by a Respondent to use the Manufacturing Technology related to the specified Divestiture Product;

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11. constituting confidentiality agreements involving the specified Divestiture Product;
12. involving any royalty, licensing, covenant not to sue, or similar arrangement involving the specified Divestiture Product;
13. pursuant to which a Third Party provides any specialized services necessary to the research, Development, manufacture, or distribution of the specified Divestiture Product to a Respondent including, but not limited to, consultation arrangements;
14. pursuant to which any Third Party collaborates with a Respondent in the performance of research, Development, marketing, distribution, or selling of the specified Divestiture Product or the Business related to such Divestiture Product;
15. pursuant to which a Respondent leases buildings or equipment that is subject to transfer to the Acquirer pursuant to this Order; and/or
16. pursuant to which a Respondent licenses Software related to the specified Divestiture Product.

provided, however, that where any such contract or agreement also relates to a Retained Product(s), a Respondent shall, at the Acquirer's option, assign or otherwise make available to the Acquirer all such rights under the contract or agreement as are related to the specified Divestiture Product, but concurrently may retain similar rights for the purposes of the Retained Product(s).

XX. "Product Development Reports" means:

1. all correspondence, submissions, notifications, communications, registrations or other filings made to, received from, or otherwise conducted

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with the FDA relating to the Application(s) related to the specified Divestiture Product;

2. annual and periodic reports related to the above-described Application(s), including any safety update reports;
3. FDA-approved Product labeling related to the specified Divestiture Product;
4. currently used or planned product package inserts related to the specified Divestiture Product;
5. FDA-approved circulars and information related to the specified Divestiture Product;
6. adverse event reports, adverse experience information, and descriptions of material events and matters concerning safety or lack of accuracy related to the specified Divestiture Product;
7. summary of Product complaints from physicians or clinicians related to the specified Divestiture Product;
8. Product recall reports filed with the FDA related to the specified Divestiture Product, and all reports, studies, and other documents related to such recalls;
9. investigation reports and other documents related to any out of specification results for any impurities or defects found in the specified Divestiture Product;
10. reports related to the specified Divestiture Product from any consultant or outside contractor engaged to investigate or perform testing for the purposes of resolving any product or process issues, including, without limitation, identification and sources of impurities or defects;

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11. reports of vendors of the components, active pharmaceutical ingredients, excipients, packaging components and detergents used to produce the specified Divestiture Product that relate to the design, specifications, degradation, chemical interactions, testing, and historical trends of the production of the specified Divestiture Product;
 12. analytical methods development records related to the specified Divestiture Product;
 13. manufacturing batch or lot records related to the specified Divestiture Product;
 14. stability testing records related to the specified Divestiture Product;
 15. change in control history related to the specified Divestiture Product; and
 16. executed validation (including design validation and process validation) and qualification protocols and reports related to the specified Divestiture Product.
- YY. “Product Employee Information” means the following, for each Divestiture Product Core Employee, as and to the extent permitted by Law:
1. a complete and accurate list containing the name of each Divestiture Product Core Employee; and
 2. with respect to each such employee, the following information:
 - a. the date of hire and effective service date;
 - b. job title or position held;
 - c. the base salary or current wages;

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- d. the most recent bonus paid, aggregate annual compensation for the relevant Respondent's last fiscal year, and current target or guaranteed bonus, if any;
 - e. employment status (*i.e.*, active or on leave or disability; full-time or part-time); and
 3. at the Acquirer's option or the Proposed Acquirer's option (as applicable), copies of all employee benefit plans and summary plan descriptions (if any) applicable to the relevant employees.
- ZZ. "Product Intellectual Property" means all of the following intellectual property related to a Divestiture Product (other than Product Licensed Intellectual Property) that is owned, licensed, held, or controlled by a Respondent as of the Closing Date:
 1. Patents;
 2. Copyrights;
 3. Software;
 4. Trademarks;
 5. Trade Dress;
 6. trade secrets, know-how, techniques, data, inventions, practices, methods, and other confidential or proprietary technical, business, research, Development, and other information; and
 7. rights to obtain and file for patents, trademarks, and copyrights and registrations thereof, and to bring suit against a Third Party for the past, present, or future infringement, misappropriation, dilution, misuse, or other violation of any of the foregoing;

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provided, however, that “Product Intellectual Property” does not include the corporate names or corporate trade dress of “Abbott”, “Alere”, or the related corporate logos thereof; or the corporate names or corporate trade dress of any other corporations or companies owned or controlled by a Respondent or the related corporate logos thereof; or general registered images or symbols by which Abbott or Alere can be identified or defined.

AAA. “Product Licensed Intellectual Property” means all of the following intellectual property related to a Divestiture Product that is owned, licensed, held, or controlled by a Respondent as of the Closing Date:

1. Patents that are related to a Divestiture Product that a Respondent can demonstrate have been used, prior to the Acquisition Date, for any Retained Product that is the subject of an active Application;
2. Patents that are related to a Divestiture Product that are the subject of a license with a Third Party entered into by a Respondent prior to the Acquisition Date; and
3. trade secrets, know-how, techniques, data, inventions, practices, methods, and other confidential or proprietary technical, business, research, Development, and other information, and all rights in the United States of America to limit the use or disclosure thereof, that are related to a Divestiture Product and that a Respondent can demonstrate have been used, prior to the Acquisition Date, for any Retained Product.

BBB. “Proposed Acquirer” means a Person proposed by a Respondent (or a Divestiture Trustee) to the Commission and submitted for the approval of the Commission as the acquirer for particular assets or rights required to be assigned, granted, licensed, divested, transferred, delivered, or otherwise conveyed pursuant to this Order.

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CCC. “Quidel” means Quidel Corporation, a corporation organized, existing, and doing business under and by virtue of the state of Delaware with its principal executive offices located at 12544 High Bluff Drive, Suite 200, San Diego, California 92130.

DDD. “Remedial Agreement(s)” means the following:

1. any agreement between a Respondent and an Acquirer that is specifically referenced and attached to this Order, including all amendments, exhibits, attachments, agreements, and schedules thereto, related to the relevant assets or rights to be assigned, granted, licensed, divested, transferred, delivered, or otherwise conveyed, including, without limitation, any agreement to supply specified Products or components thereof, and that has been approved by the Commission to accomplish the requirements of the Order in connection with the Commission’s determination to make this Order final and effective;
2. any agreement between a Respondent and a Third Party to effect the assignment of assets or rights of that Respondent related to a Divestiture Product to the benefit of an Acquirer that is specifically referenced and attached to this Order, including all amendments, exhibits, attachments, agreements, and schedules thereto, that has been approved by the Commission to accomplish the requirements of the Order in connection with the Commission’s determination to make this Order final and effective;
3. any agreement between a Respondent and an Acquirer (or between a Divestiture Trustee and an Acquirer) that has been approved by the Commission to accomplish the requirements of this Order, including all amendments, exhibits, attachments, agreements, and schedules thereto, related to the relevant assets or rights to be assigned, granted, licensed, divested, transferred,

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delivered, or otherwise conveyed, including, without limitation, any agreement by that Respondent to supply specified Products or components thereof, and that has been approved by the Commission to accomplish the requirements of this Order; and/or

4. any agreement between a Respondent and a Third Party to effect the assignment of assets or rights of that Respondent related to a Divestiture Product to the benefit of an Acquirer that has been approved by the Commission to accomplish the requirements of this Order, including all amendments, exhibits, attachments, agreements, and schedules thereto.

EEE. “Research and Development Employees” means all salaried employees of a Respondent who have directly participated in the research, Development, regulatory approval process, or Device Studies of the specified Divestiture Product (irrespective of the portion of working time involved, unless such participation consisted solely of oversight of legal, accounting, tax, or financial compliance) within the eighteen (18) month period immediately prior to the Closing Date;

provided, however, in each instance where: (i) an agreement to divest relevant assets is specifically referenced and attached to this Order, and (ii) such agreement becomes a Remedial Agreement for a Divestiture Product, “Research and Development Employees” means (i) the employee(s) as are identified in such Remedial Agreement for that Divestiture Product, and (ii) any other employee(s) meeting the criteria described above that are identified by the relevant Acquirer within thirty (30) days after the Closing Date.

FFF. “Retained Product(s)” means any Product(s) other than a Divestiture Product.

GGG. “Sales and Marketing Employees” means all employees of a Respondent whose primary work

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responsibilities were in the Business of the Divestiture Products within the eighteen (18) month period immediately prior to the Closing Date and who directly have participated in the sales, marketing, or technical support (including installation) of the specified Divestiture Product directly to distributors or end-use customers, including, without limitation, the regional sales managers;

provided, however, in each instance where: (i) an agreement to divest relevant assets is specifically referenced and attached to this Order, and (ii) such agreement becomes a Remedial Agreement for a Divestiture Product, “Sales and Marketing Employees” (i) the employee(s) as are identified in such Remedial Agreement for that Divestiture Product, and (ii) any other employee(s) meeting the criteria described above that are identified by the relevant Acquirer within thirty (30) days after the Closing Date.

HHH. “Scientific and Regulatory Material” means all technological, scientific, chemical, biological, pharmacological, toxicological, regulatory, and clinical study materials and information.

III. “Siemens” means Siemens Aktiengesellschaft a corporation organized, existing, and doing business under and by virtue of laws of the Federal Republic of Germany with its corporate headquarters located at Werner-von-Siemens-Straße, 80333 Munich Germany and its affiliates.

JJJ. “Software” means computer programs related to the Business of the specified Divestiture Product, including all software implementations of algorithms, models, and methodologies whether in source code or object code form, databases and compilations, including any and all data and collections of data, all documentation, including user manuals and training materials, related to any of the foregoing, and the content and information contained on any Website; *provided, however*, that “Software” does not include

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software that is readily purchasable or licensable from sources other than the Respondents and which has not been modified in a manner material to the use or function thereof (other than user preference settings).

KKK. “Technology Transfer Standards” means requirements and standards sufficient to ensure that the information and assets required to be delivered to an Acquirer pursuant to this Order are delivered in an organized, comprehensive, complete, useful, timely (*i.e.*, ensuring no unreasonable delays in transmission), and meaningful manner. Such standards and requirements shall include, *inter alia*:

1. designating employees of a Respondent knowledgeable about the Manufacturing Technology (and all related intellectual property) related to each of the Divestiture Products who will be responsible for communicating directly with the Acquirer or its Manufacturing Designee, and the Monitor (if one has been appointed), for the purpose of effecting such delivery *unless* such Persons are hired by the Acquirer;
2. preparing technology transfer protocols and transfer acceptance criteria for both the processes and analytical methods related to the specified Divestiture Product that are acceptable to the Acquirer to the extent that any such technology is either (i) not maintained and fully available at a facility that is being transferred to the Acquirer pursuant to this Order or (ii) not maintained and fully available at a facility operated by the Acquirer’s Manufacturing Designee;
3. preparing and implementing a detailed technological transfer plan that contains, *inter alia*, the transfer of all relevant information, all appropriate documentation, all other materials, and projected time lines for the delivery of all such Manufacturing Technology (including all related intellectual property) to the Acquirer or its

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Manufacturing Designee to the extent that any such technology is either (i) not maintained and fully available at a facility that is being transferred to the Acquirer pursuant to this Order or (ii) not maintained and fully available at a facility operated by the Acquirer's Manufacturing Designee;

4. permitting employees of the relevant Acquirer to visit the Respondent's facility from which the Divestiture Product will be transferred for the purposes of evaluating and learning the manufacturing process of such Divestiture Product and/or discussing the process with employees of a Respondent involved in the manufacturing process (including, without limitation, use of equipment and components, manufacturing steps, time constraints for completion of steps, and validation of the manufacturing of the Divestiture Product at the Respondent's facility; and
5. to the extent that Persons with the relevant knowledge remain employees of a Respondent (*i.e.*, are not hired by the Acquirer), providing, in a timely manner, assistance and advice to enable the Acquirer or its Manufacturing Designee to:
 - a. manufacture the specified Divestiture Product in the quality and quantities achieved by a Respondent, or the manufacturer and/or developer of such Divestiture Product;
 - b. obtain any Product Approvals necessary for the Acquirer or its Manufacturing Designee to manufacture, distribute, market, and sell the specified Divestiture Product in commercial quantities and to meet all Agency-approved specifications for such Divestiture Product; and
 - c. receive, integrate, and use all such Manufacturing Technology and all such intellectual property related to the specified Divestiture Product.

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- LLL. “Third Party(ies)” means any non-governmental Person other than the following: a Respondent; or an Acquirer of particular assets or rights pursuant to this Order.
- MMM. “Trade Dress” means the current trade dress of a Product, including but not limited to, Product packaging and the lettering of the Product trade name or brand name.
- NNN. “Trademark(s)” means all proprietary names or designations, trademarks, service marks, trade names, and brand names, including registrations and applications for registration therefor (and all renewals, modifications, and extensions thereof), and all common law rights, and the goodwill symbolized thereby and associated therewith, for a Product.
- OOO. “Triage Product(s)” means all Products researched, Developed, in Development, marketed, sold, owned, or controlled by Alere that are a part of, used with, or intended to be used with, the Triage® diagnostic product line for the Triage Meter Pro system, including, without limitation, the following:
1. Alere Triage BNP Calibration Verification (510(k) Number: K000231);
 2. Alere Triage BNP Control 1 (510(k) Number: K000230);
 3. Alere Triage BNP Control 2 (510(k) Number: K000230);
 4. Alere Triage BNP Test (US and OUS versions) (510(k) Numbers: K051787 and K021317);
 5. Alere Triage Cardiac Panel (US and OUS versions) (510(k) Number: K030286);
 6. Alere Triage Cardiac Panel, TnI (US only) (510(k) Number: K030286);

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7. Alere Triage Cardiac Panel, TnI and CK-MB (510(k) Number: K030286);
8. Alere Triage Cardio3 Panel (OUS only);
9. Alere Triage Cardio2 Panel (OUS only);
10. Alere Triage Troponin I Test (OUS only);
11. Alere Triage D-Dimer Test (US and OUS versions) (510(k) Number: K042890);
12. Alere Triage MeterPro (US and OUS versions) and related QC Device (510(k) Number: K973547);
13. Alere Triage NT-proBNP Control 1;
14. Alere Triage NT-proBNP Control 2;
15. Alere Triage NT-proBNP Test (OUS only);
16. Alere Triage Profiler SOB Panel (OUS only);
17. Alere Triage Total 3 Control 1 (510(k) Number: K093032);
18. Alere Triage Total 3 Control 2 (510(k) Number: K093032);
19. Alere Triage Total 5 Calibration Verification (510(k) Number: K072892);
20. Alere Triage Total 5 Control 1 (510(k) Number: K072892);
21. Alere Triage Total 5 Control 2 (510(k) Number: K072892);
22. Alere Triage TOX Drug Screen (US and OUS versions) (510(k) Number: K060791);

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23. Alere Triage TOX Drug Screen, 10 Test Panel (US only) (510(k) Number: K060791);
 24. Alere Triage TOX Drug Screen, 9 Test Panel (US only) (510(k) Number: K060791);
 25. Alere Triage TOX Drug Screen, 7 Test Panel (US only) (510(k) Number: K060791);
 26. Alere Triage TOX Drug Screen Control 1 (510(k) Number: K060788);
 27. Alere Triage TOX Drug Screen Control 2 (510(k) Number: K060788);
 28. the following Products in Development: Kit, Triage Troponin T2; Kit, Control Level 1 Troponin T2; Kit, Calibration Verification Troponin T2; Kit, Triage Tox DS-X; Kit, Control Level 1 Tox DS-X; Kit, Control Level 2 Tox DS-X; Triage Tox DS-RX; Kit, Triage Procalcitonin (antibody generation); Triage Procalcitonin T2; Kit, Control Level 1 Procalcitonin; Kit, Control Level 2 Procalcitonin; and Kit, Calibration Verification Procalcitonin;
 29. the following discontinued products: NGAL Test and PLGF Test; and
 30. all improvements or modifications to the abovementioned devices that are in existence as of the date Alere signs the Consent Agreement in this matter.
- PPP. “Triage Product Assets” means all rights, title, and interest in and to all assets related to the Business of Alere related to each of the Triage Products, to the extent legally transferable, including, without limitation, the following:
1. the Categorized Assets related to the Triage Products; and

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2. the Triage Product Facility, *provided however*, this Order does not restrict the Respondents from leasing any portion of this facility from the Acquirer of the Triage Assets, any assignee of such Acquirer, or any successor to such Acquirer's ownership interest in the Triage Product Facility.

QQQ. "Triage Product Divestiture Agreements" means the following:

1. *Amended and Restated Triage Purchase Agreement* by and among Alere Inc., Quidel Cardiovascular Inc., for purposes of section 6.13 and 12.15 thereof, Quidel Corporation and for the limited purposes therein set forth, Abbott Laboratories, dated as of September 15, 2017;
2. *Triage Transition Services Agreement* by and between Alere Inc. and QTB Acquisition Corp. to be executed on or before the Closing Date; and
3. all amendments, exhibits, attachments, agreements, and schedules attached to and submitted to the Commission with the foregoing listed agreement.

The Triage Product Divestiture Agreements are contained in Non-Public Appendix II.A. The Triage Product Divestiture Agreements that have been approved by the Commission to accomplish the requirements of this Order in connection with the Commission's determination to make this Order final and effective are Remedial Agreements.

RRR. "Triage Product Facility" means all the Facility Assets located at 9965, 9975, 9985 and 9995 Summers Ridge Road, San Diego, California, 92121.

SSS. "United States of America" means the United States of America, and its territories, districts, commonwealths and possessions.

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- TTT. “UPC” means the Universal Product Code (*i.e.*, the product identifier used to identify an item sold at retail in the United States of America).
- UUU. “Website” means the content of the Website(s) located at the Domain Names, the Domain Names, and all copyrights in such Website(s), to the extent owned by a Respondent; *provided, however*, “Website” shall not include the following: (1) content owned by Third Parties and other Product Intellectual Property not owned by a Respondent that are incorporated in such Website(s), such as stock photographs used in the Website(s), *except* to the extent that a Respondent can convey its rights, if any, therein; or (2) content unrelated to any of the Divestiture Products.

II.**IT IS FURTHER ORDERED** that:

- A. Not later than thirty (30) days after the Acquisition Date, Respondents shall divest the Triage Product Assets and grant the Divestiture Product Licenses related to the Triage Products, absolutely and in good faith, to Quidel pursuant to, and in accordance with, the Triage Product Divestiture Agreements (which agreements shall not limit or contradict, or be construed to limit or contradict, the terms of this Order, it being understood that this Order shall not be construed to reduce any rights or benefits of Quidel or to reduce any obligations of Respondents under such agreements), and each such agreement, if it becomes a Remedial Agreement related to the Triage Product Assets is incorporated by reference into this Order and made a part hereof;

provided, however, that if Respondents have divested the Triage Product Assets to Quidel prior to the Order Date, and if, at the time the Commission determines to make this Order final and effective, the Commission notifies Respondents that Quidel is not an acceptable purchaser of any of the Triage Product Assets, then

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Respondents shall immediately rescind the transaction with Quidel, in whole or in part, as directed by the Commission, and shall divest the relevant Triage Product Assets within one hundred eighty (180) days after the Order Date, absolutely and in good faith, at no minimum price, to an Acquirer that receives the prior approval of the Commission, and only in a manner that receives the prior approval of the Commission;

provided further, that if Respondents have divested the Triage Product Assets to Quidel prior to the Order Date, and if, at the time the Commission determines to make this Order final and effective, the Commission notifies Respondents that the manner in which the divestiture was accomplished is not acceptable, the Commission may direct Respondents, or appoint a Divestiture Trustee, to effect such modifications to the manner of divestiture of the Triage Product Assets to Quidel (including, but not limited to, entering into additional agreements or arrangements) as the Commission may determine are necessary to satisfy the requirements of this Order.

- B. Not later than thirty (30) days after the Acquisition Date, Respondents shall divest the Epoc Product Assets and grant the Divestiture Product Licenses related to the Epoc Products, absolutely and in good faith, to Siemens pursuant to, and in accordance with, the Epoc Product Divestiture Agreements (which agreements shall not limit or contradict, or be construed to limit or contradict, the terms of this Order, it being understood that this Order shall not be construed to reduce any rights or benefits of Siemens or to reduce any obligations of Respondents under such agreements), and each such agreement, if it becomes a Remedial Agreement related to the Epoc Product Assets is incorporated by reference into this Order and made a part hereof;

provided, however, that if Respondents have divested the Epoc Product Assets to Siemens prior to the Order

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Date, and if, at the time the Commission determines to make this Order final and effective, the Commission notifies Respondents that Siemens is not an acceptable purchaser of any of the Epoc Product Assets, then Respondents shall immediately rescind the transaction with Siemens, in whole or in part, as directed by the Commission, and shall divest the relevant Epoc Product Assets within one hundred eighty (180) days after the Order Date, absolutely and in good faith, at no minimum price, to an Acquirer that receives the prior approval of the Commission, and only in a manner that receives the prior approval of the Commission;

provided further, that if Respondents have divested the Epoc Product Assets to Siemens prior to the Order Date, and if, at the time the Commission determines to make this Order final and effective, the Commission notifies Respondents that the manner in which the divestiture was accomplished is not acceptable, the Commission may direct Respondents, or appoint a Divestiture Trustee, to effect such modifications to the manner of divestiture of the Epoc Product Assets to Siemens (including, but not limited to, entering into additional agreements or arrangements) as the Commission may determine are necessary to satisfy the requirements of this Order.

- C. Prior to the Closing Date for each respective Divestiture Product, Respondents shall provide each Acquirer with the opportunity to review all contracts or agreements that are Product Contracts related to the Divestiture Products being acquired by that Acquirer for the purposes of the Acquirer's determination whether to assume such contracts or agreements.
- D. Prior to the Closing Date, Respondents shall secure all consents and waivers from all Third Parties that are necessary to permit Respondents to divest the Divestiture Product Assets to an Acquirer, and to permit the relevant Acquirer to continue the Business

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of the Divestiture Product(s) being acquired by that Acquirer;

provided, however, Respondents may satisfy this requirement by certifying that the relevant Acquirer for the Divestiture Product Assets has executed all such agreements or entered into equivalent arrangements directly with each of the relevant Third Parties.

E. Respondents shall:

1. submit to each Acquirer, at Respondents' expense, all Confidential Business Information related to the Divestiture Products being acquired by that Acquirer;
2. deliver or provide direct electronic access that is fully accessible by the Acquirer to all Confidential Business Information related to the Divestiture Products being acquired by that Acquirer to that Acquirer:
 - a. in good faith;
 - b. in a timely manner, *i.e.*, as soon as practicable, avoiding any delays in transmission of the respective information; and
 - c. in a manner that ensures its completeness and accuracy and that fully preserves its usefulness;
3. pending complete delivery of all such Confidential Business Information to the relevant Acquirer, provide that Acquirer and the Monitor (if any has been appointed) with access to all such Confidential Business Information and employees who possess or are able to locate such information for the purposes of identifying the books, records, and files directly related to the Divestiture Products acquired by that Acquirer that contain such Confidential Business Information and facilitating the delivery in a manner consistent with this Order;

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4. not use, directly or indirectly, any such Confidential Business Information related to the Business of the Divestiture Products other than as necessary to comply with the following:
 - a. the requirements of this Order;
 - b. Respondents' obligations to each respective Acquirer under the terms of any related Remedial Agreement; or
 - c. applicable Law;
5. not disclose or convey any Confidential Business Information, directly or indirectly, to any Person except (i) the Acquirer of the particular Divestiture Products, (ii) other Persons specifically authorized by that Acquirer to receive such information, (iii) the Commission, or (iv) the Monitor (if any has been appointed) and *except* to the extent necessary to comply with applicable law;
6. ensure that Confidential Business Information related exclusively to the Divestiture Products is not disseminated among the employees of the Respondents; and
7. after the delivery of the Confidential Business Information to Acquirer of the particular Divestiture Products and upon request of that Acquirer, destroy any copies of Confidential Business Information exclusively related to the particular Divestiture Products acquired by that Acquirer (other than electric copies of Confidential Business Information created as a result of automatic back-up procedures) within thirty (30) days of such request except as otherwise agreed to between the Respondents and the Acquirer or to the extent necessary to comply with applicable law.

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- F. Respondents shall provide, or cause to be provided, to each Acquirer in a manner consistent with the Technology Transfer Standards the following:
1. all Manufacturing Technology (including all related intellectual property) related to the Divestiture Product(s) being acquired by that Acquirer; and
 2. all rights to all Manufacturing Technology (including all related intellectual property) that is owned by a Third Party and licensed to a Respondent related to the Divestiture Product(s) being acquired by that Acquirer.

Respondents shall obtain any consents from Third Parties required to comply with this provision. Respondents shall not enforce any agreement against a Third Party or an Acquirer to the extent that such agreement may limit or otherwise impair the ability of that Acquirer to use or to acquire from the Third Party the Manufacturing Technology (including all related intellectual property) related to the Divestiture Products acquired by that Acquirer. Such agreements include, but are not limited to, agreements with respect to the disclosure of Confidential Business Information related to such Manufacturing Technology. Not later than ten (10) days after the Closing Date, Respondents shall grant a release to each Third Party that is subject to such agreements that allows the Third Party to provide the relevant Manufacturing Technology to that Acquirer. Within five (5) days of the execution of each such release, Respondents shall provide a copy of the release to that Acquirer.

- G. At the request of an Acquirer, Respondents shall designate employees of Respondents knowledgeable about the accounts receivable, accounts payable, payroll, employee benefits administration, information technology systems and support, human resources management, distribution, warehousing, and other logistical and administrative support of each of the

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Divestiture Product Businesses to provide services and assistance to the Acquirer of the particular Divestiture Product Businesses, in the transfer and integration of that Divestiture Product Business into that Acquirer's business and for a time sufficient to enable that Acquirer to integrate and perform these functions independently of Respondents. Such services and assistance shall be provided by Respondents to that Acquirer at no greater than Direct Cost.

- H. Respondents shall employ a staff of sufficient size, training, and expertise as is necessary to complete all of the transfers of the Manufacturing Technology to each of the Acquirers in a timely manner and to ensure that each Acquirer has sufficient assistance from Respondents to manufacture the Divestiture Products being acquired by that Acquirer in commercial quantities, and in a manner consistent with cGMP at a facility chosen by the Acquirer.
- I. For each Acquirer, Respondents shall designate employees of Respondents knowledgeable about the marketing, distribution, warehousing, and sale (including administrative logistics of sales to the respective High Volume Accounts) related to each of the Divestiture Products to assist the Acquirer, in the transfer and integration of the Business related to the Divestiture Products into that Acquirer's business *unless* such employees of the Respondents are hired by that Acquirer in connection with the Acquirer's acquisition of the Divestiture Product(s).
- J. Respondents shall require, as a condition of continued employment post-divestiture of the Divestiture Product Assets, that each employee that has had responsibilities related to the marketing or sales of the Divestiture Products in the United States of America within the one (1) year period prior to the Closing Date, and each employee that has responsibilities related to the marketing or sales of those Retained Products in the United States of America that perform the same or similar point-of-care diagnostic tests as the

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Divestiture Products, in each case who have or may have had access to Confidential Business Information, and the direct supervisor(s) of any such employee, sign a confidentiality agreement pursuant to which that employee shall be required to maintain all Confidential Business Information related to the Divestiture Products as strictly confidential, including the nondisclosure of that information to all other employees, executives, or other personnel of the Respondents (other than as necessary to comply with the requirements of this Order).

- K. Not later than thirty (30) days after the Closing Date, Respondents shall provide written notification of the restrictions on the use and disclosure of the Confidential Business Information related to the Divestiture Products by that Respondent's personnel to all of its employees who (i) may be in possession of such Confidential Business Information or (ii) may have access to such Confidential Business Information. Respondents shall give the above-described notification by e-mail with return receipt requested or similar transmission, and keep a file of those receipts for one (1) year after the Closing Date. Respondents shall provide a copy of the notification to the relevant Acquirer. Respondents shall maintain complete records of all such notifications at the Respondents' registered office within the United States of America and shall provide an officer's certification to the Commission affirming the implementation of, and compliance with, the acknowledgement program. Respondents shall provide the relevant Acquirer with copies of all certifications, notifications, and reminders sent to the Respondents' personnel.
- L. Respondents shall:
 - 1. for a period of six (6) months after the Closing Date, provide each Acquirer or its Manufacturing Designee with the opportunity to enter into employment contracts with the Divestiture Product Core Employees related to the Divestiture Products

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and Divestiture Product Assets acquired by that Acquirer. Each of these periods is hereinafter referred to as the “Divestiture Product Core Employee Access Period(s);”

2. not later than the earlier of the following dates: (i) ten (10) days after notice by staff of the Commission to the relevant Respondent to provide the Product Employee Information; or (ii) ten (10) days after written request by an Acquirer, provide that Acquirer or Proposed Acquirer(s) with the Product Employee Information related to the Divestiture Product Core Employees. Failure by that Respondent to provide the Product Employee Information for any Divestiture Product Core Employee within the time provided herein shall extend the Divestiture Product Core Employee Access Period(s) with respect to that employee in an amount equal to the delay; *provided, however*, that the provision of such information may be conditioned upon the Acquirer’s or Proposed Acquirer’s written confirmation that it will (i) treat the information as confidential and, (ii) use the information solely in connection with considering whether to provide, or providing to Divestiture Product Core Employees the opportunity to enter into employment contracts during a Divestiture Product Core Employee Access Period, and (iii) restrict access to the information to such of the Acquirer’s or Proposed Acquirer’s employees who need such access in connection with the specified and permitted use;
3. during the Divestiture Product Core Employee Access Period(s), not interfere with the hiring or employing by that Acquirer or its Manufacturing Designee of the Divestiture Product Core Employees related to the Divestiture Products and assets acquired by that Acquirer, and remove any impediments within the control of a Respondent that may deter these employees from accepting employment with that Acquirer or its

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Manufacturing Designee, including, but not limited to, any noncompete or nondisclosure provision of employment with respect to a Divestiture Product or other contracts with a Respondent that would affect the ability or incentive of those individuals to be employed by that Acquirer or its Manufacturing Designee. In addition, for a period of one (1) month following the receipt of a written offer of employment from an Acquirer or its Manufacturing Designee, a Respondent shall not make any counteroffer to any Divestiture Product Core Employee who has received a written offer of employment from that Acquirer or its Manufacturing Designee;

provided, however, that, subject to the conditions of continued employment prescribed in this Order, this Paragraph shall not prohibit a Respondent from continuing to employ any Divestiture Product Core Employee under the terms of that employee's employment with a Respondent prior to the date of the written offer of employment from the Acquirer or its Manufacturing Designee to that employee;

4. until the Closing Date, provide all Divestiture Product Core Employees with reasonable financial incentives to continue in their positions and to research, Develop, manufacture, and/or market the Divestiture Product(s) consistent with past practices and/or as may be necessary to preserve the marketability, viability, and competitiveness of the Business related to the Divestiture Product(s) and to ensure successful execution of the pre-Acquisition plans for that Divestiture Product(s). Such incentives shall include a continuation of all employee compensation and benefits offered by a Respondent until the Closing Date(s) for the divestiture of the Divestiture Product Assets has occurred, including regularly scheduled raises, bonuses, and vesting of pension benefits (as permitted by Law);

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provided, however, that this Paragraph does not require nor shall be construed to require a Respondent to terminate the employment of any employee or to prevent a Respondent from continuing to employ the Divestiture Product Core Employees in connection with the Acquisition; and

5. for a period of one (1) year after the Closing Date, not hire any individual that is employed by an Acquirer immediately following the Closing Date to whom an offer of employment was made pursuant to a Remedial Agreement (“Divestiture Product Employee”);

provided, however, a Respondent may hire any Divestiture Product Employee whose employment has been terminated by the relevant Acquirer or with the agreement of the relevant Acquirer with respect to that Divestiture Product Employee.

- M. Until Respondents complete the divestitures required by this Order and fully provide, or cause to be provided, the Manufacturing Technology related to a particular Divestiture Product to the relevant Acquirer:

1. Respondents shall take actions as are necessary to:
 - a. maintain the full economic viability and marketability of the Businesses associated with that Divestiture Product;
 - b. minimize any risk of loss of competitive potential for that Business;
 - c. prevent the destruction, removal, wasting, deterioration, or impairment of any of the assets related to that Divestiture Product;
 - d. ensure the assets related to each Divestiture Product are provided to the relevant Acquirer in a manner without disruption, delay, or impairment of the regulatory approval

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processes related to the Business associated with each Divestiture Product;

e. ensure the completeness of the transfer and delivery of the Manufacturing Technology; and

2. Respondents shall not sell, transfer, encumber, or otherwise impair the Divestiture Product Assets (other than in the manner prescribed in this Order), nor take any action that lessens the full economic viability, marketability, or competitiveness of the Businesses related to that Divestiture Product.

N. Respondents shall not, in the United States of America:

1. use any of the Trademarks related to Divestiture Products or any mark confusingly similar to the Trademarks as a trademark, tradename, or service mark *except* as may be necessary to sell inventory of Divestiture Products in existence as of the Acquisition Date or as otherwise specifically permitted by the Acquirer of the relevant Divestiture Product;

2. attempt to register the Trademarks;

3. attempt to register any mark confusingly similar to the Trademarks;

4. challenge or interfere with an Acquirer's use and registration of the Trademarks acquired by that Acquirer; or

5. challenge or interfere with an Acquirer's efforts to enforce its trademark registrations for and trademark rights in the relevant Trademarks against Third Parties.

O. Upon reasonable written notice and request from an Acquirer to Respondents, Respondents shall provide, in a timely manner, at no greater than Direct Cost,

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assistance of knowledgeable employees of Respondents to assist that Acquirer to defend against, respond to, or otherwise participate in any litigation brought by a Third Party related to the Product Intellectual Property related to any of the Divestiture Product(s) acquired by that Acquirer, if such litigation would have the potential to interfere with that Acquirer's freedom to practice the following: (i) the research, Development, or manufacture anywhere in the world of the Divestiture Product(s) acquired by that Acquirer for the purposes of marketing, sale, or offer for sale within the United States of America of such Divestiture Product(s); or (ii) the import, export, use, supply, distribution, sale, or offer for sale of the Divestiture Product(s) acquired by that Acquirer, into, from, or within the United States of America.

- P. For any patent infringement suit filed prior to the Closing Date in which a Respondent is alleged to have infringed a Patent of a Third Party or any potential patent infringement suit from a Third Party that a Respondent has prepared or is preparing to defend against as of the Closing Date, and where such a suit would have the potential directly to limit or interfere with the relevant Acquirer's freedom to practice the following: (i) the research, Development, or manufacture anywhere in the world of the Divestiture Product(s) acquired by that Acquirer for the purposes of marketing, sale, or offer for sale within the United States of America of such Divestiture Product(s); or (ii) the import, export, use, supply, distribution, sale, or offer for sale of the Divestiture Product(s) acquired by that Acquirer, into, from, or within the United States of America, that Respondent shall:
1. cooperate with that Acquirer and provide any and all necessary technical and legal assistance, documentation, and witnesses from that Respondent in connection with obtaining resolution of any pending patent litigation related to that Divestiture Product;

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2. waive conflicts of interest, if any, to allow that Respondent's outside legal counsel to represent that Acquirer in any ongoing patent litigation related to that Divestiture Product; and
3. permit the transfer to that Acquirer of all of the litigation files and any related attorney work product in the possession of that Respondent's outside counsel related to that Divestiture Product.

Q. The purpose of the divestiture of the Divestiture Product Assets and the provision of the related Manufacturing Technology and the related obligations imposed on the Respondents by this Order is:

1. to ensure the continued use of such assets for the purposes of the Business associated with each Divestiture Product within the United States of America;
2. to create a viable and effective competitor that is independent of Respondents in the Business of each Divestiture Product within the United States of America; and
3. to remedy the lessening of competition resulting from the Acquisition as alleged in the Commission's Complaint in a timely and sufficient manner.

III.

IT IS FURTHER ORDERED that:

- A. At any time after the Respondents sign the Consent Agreement in this matter, the Commission may appoint a monitor ("Monitor") to assure that the Respondents expeditiously comply with all of their obligations and perform all of their responsibilities as required by this Order, the Order to Maintain Assets, and the Remedial Agreements.

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- B. The Commission shall select the Monitor, subject to the consent of Respondents, which consent shall not be unreasonably withheld. If Respondents have not opposed, in writing, including the reasons for opposing, the selection of a proposed Monitor within ten (10) days after notice by the staff of the Commission to Respondents of the identity of any proposed Monitor, Respondents shall be deemed to have consented to the selection of the proposed Monitor.
- C. Not later than ten (10) days after the appointment of the Monitor, Respondents shall execute an agreement that, subject to the prior approval of the Commission, confers on the Monitor all the rights and powers necessary to permit the Monitor to monitor each Respondent's compliance with the relevant requirements of the Order in a manner consistent with the purposes of the Order.
- D. If a Monitor is appointed, each Respondent shall consent to the following terms and conditions regarding the powers, duties, authorities, and responsibilities of the Monitor:
 - 1. The Monitor shall have the power and authority to monitor each Respondent's compliance with the divestiture and asset maintenance obligations and related requirements of the Order, and shall exercise such power and authority and carry out the duties and responsibilities of the Monitor in a manner consistent with the purposes of the Order and in consultation with the Commission.
 - 2. The Monitor shall act in a fiduciary capacity for the benefit of the Commission.
 - 3. The Monitor shall serve until the later of:
 - a. the date the Respondents complete: (i) the transfer of all Divestiture Product Assets, and (ii) the transfer and delivery of the related

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Manufacturing Technology, Product Intellectual Property and Product Licensed Intellectual Property;

- b. the date that each respective Acquirer has obtained all Product Approvals necessary to manufacture and market each Divestiture Product acquired by that Acquirer in the United States of America independently of the Respondents;
- c. the date on which an agreement to provide transition services to the Acquirer terminates;
- d. with respect to the Triage Product Facility, the date on which all relocation activities within the Triage Product Facility that are agreed upon between the Acquirer and the Respondent are completed; and
- e. the date of written notification from Commission staff that the Monitor, in consultation with Commission staff, has determined that the Acquirer has abandoned its efforts to manufacture a Divestiture Product that is being monitored by the Monitor;

provided, however, that the Monitor's service shall not extend more than four (4) years after the Order Date *unless* the Commission decides to extend or modify this period as may be necessary or appropriate to accomplish the purposes of the Orders.

- E. Subject to any demonstrated legally recognized privilege, the Monitor shall have full and complete access to Respondents' personnel, books, documents, records kept in the ordinary course of business, facilities, and technical information, and such other relevant information as the Monitor may reasonably request, related to that Respondent's compliance with its obligations under the Orders, including, but not limited to, its obligations related to the relevant assets.

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Respondents shall cooperate with any reasonable request of the Monitor and shall take no action to interfere with or impede the Monitor's ability to monitor that Respondent's compliance with the Orders.

- F. The Monitor shall serve, without bond or other security, at the expense of Respondents, on such reasonable and customary terms and conditions as the Commission may set. The Monitor shall have authority to employ, at the expense of Respondents, such consultants, accountants, attorneys, and other representatives and assistants as are reasonably necessary to carry out the Monitor's duties and responsibilities.
- G. Respondents shall indemnify the Monitor and hold the Monitor harmless against any losses, claims, damages, liabilities, or expenses arising out of, or in connection with, the performance of the Monitor's duties, including all reasonable fees of counsel and other reasonable expenses incurred in connection with the preparations for, or defense of, any claim, whether or not resulting in any liability, except to the extent that such losses, claims, damages, liabilities, or expenses result from gross negligence, willful or wanton acts, or bad faith by the Monitor.
- H. Respondents shall report to the Monitor in accordance with the requirements of this Order and as otherwise provided in any agreement approved by the Commission. The Monitor shall evaluate the reports submitted to the Monitor by a Respondent, and any reports submitted by each Acquirer with respect to the performance of a Respondent's obligations under the Order or the Remedial Agreement(s). Within thirty (30) days after the date the Monitor receives these reports, the Monitor shall report in writing to the Commission concerning performance by Respondents of their obligations under the Order; *provided, however*, beginning ninety (90) days after Respondents have filed its final report pursuant to Paragraph VII.C.,

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and ninety (90) days thereafter, the Monitor shall report in writing to the Commission concerning progress by each Acquirer or the Acquirer's Manufacturing Designee toward obtaining FDA approval to manufacture each Divestiture Product and obtaining the ability to manufacture each Divestiture Product in commercial quantities, in a manner consistent with cGMP, independently of Respondents.

- I. Respondents may require the Monitor and each of the Monitor's consultants, accountants, attorneys, and other representatives and assistants to sign a customary confidentiality agreement; *provided, however*, that such agreement shall not restrict the Monitor from providing any information to the Commission.
- J. The Commission may, among other things, require the Monitor and each of the Monitor's consultants, accountants, attorneys, and other representatives and assistants to sign an appropriate confidentiality agreement related to Commission materials and information received in connection with the performance of the Monitor's duties.
- K. If the Commission determines that the Monitor has ceased to act or failed to act diligently, the Commission may appoint a substitute Monitor in the same manner as provided in this Paragraph.
- L. The Commission may on its own initiative, or at the request of the Monitor, issue such additional orders or directions as may be necessary or appropriate to assure compliance with the requirements of the Order.
- M. The Monitor appointed pursuant to this Order may be the same Person appointed as a Divestiture Trustee pursuant to the relevant provisions of this Order.

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IV.**IT IS FURTHER ORDERED** that:

- A. If the Respondents have not fully complied with the obligations to assign, grant, license, divest, transfer, deliver, or otherwise convey the Divestiture Product Assets as required by this Order, the Commission may appoint a trustee (“Divestiture Trustee”) to assign, grant, license, divest, transfer, deliver, or otherwise convey these assets in a manner that satisfies the requirements of this Order. In the event that the Commission or the Attorney General brings an action pursuant to § 5(l) of the Federal Trade Commission Act, 15 U.S.C. § 45(l), or any other statute enforced by the Commission, Respondents shall consent to the appointment of a Divestiture Trustee in such action to assign, grant, license, divest, transfer, deliver, or otherwise convey these assets. Neither the appointment of a Divestiture Trustee nor a decision not to appoint a Divestiture Trustee under this Paragraph shall preclude the Commission or the Attorney General from seeking civil penalties or any other relief available to it, including a court-appointed Divestiture Trustee, pursuant to § 5(l) of the Federal Trade Commission Act, or any other statute enforced by the Commission, for any failure by Respondents to comply with this Order.
- B. The Commission shall select the Divestiture Trustee, subject to the consent of Respondents, which consent shall not be unreasonably withheld. The Divestiture Trustee shall be a Person with experience and expertise in acquisitions and divestitures. If Respondents have not opposed, in writing, including the reasons for opposing, the selection of any proposed Divestiture Trustee within ten (10) days after notice by the staff of the Commission to Respondents of the identity of any proposed Divestiture Trustee, Respondents shall be deemed to have consented to the selection of the proposed Divestiture Trustee.

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- C. Not later than ten (10) days after the appointment of a Divestiture Trustee, Respondents shall execute a trust agreement that, subject to the prior approval of the Commission, transfers to the Divestiture Trustee all rights and powers necessary to permit the Divestiture Trustee to effect the divestiture required by this Order.
- D. If a Divestiture Trustee is appointed by the Commission or a court pursuant to this Paragraph, Respondents shall consent to the following terms and conditions regarding the Divestiture Trustee's powers, duties, authority, and responsibilities:
 - 1. Subject to the prior approval of the Commission, the Divestiture Trustee shall have the exclusive power and authority to assign, grant, license, divest, transfer, deliver, or otherwise convey the assets that are required by this Order to be assigned, granted, licensed, divested, transferred, delivered, or otherwise conveyed.
 - 2. The Divestiture Trustee shall have one (1) year after the date the Commission approves the trust agreement described herein to accomplish the divestiture, which shall be subject to the prior approval of the Commission. If, however, at the end of the one (1) year period, the Divestiture Trustee has submitted a plan of divestiture or the Commission believes that the divestiture(s) can be achieved within a reasonable time, the divestiture period may be extended by the Commission; *provided, however*, the Commission may extend the divestiture period only two (2) times.
 - 3. Subject to any demonstrated legally recognized privilege, the Divestiture Trustee shall have full and complete access to the personnel, books, records, and facilities related to the relevant assets that are required to be assigned, granted, licensed, divested, delivered, or otherwise conveyed by this Order and to any other relevant information as the Divestiture Trustee may request. Respondents

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shall develop such financial or other information as the Divestiture Trustee may request and shall cooperate with the Divestiture Trustee. Respondents shall take no action to interfere with or impede the Divestiture Trustee's accomplishment of the divestiture(s). Any delays in divestiture caused by Respondents shall extend the time for divestiture under this Paragraph in an amount equal to the delay, as determined by the Commission or, for a court-appointed Divestiture Trustee, by the court.

4. The Divestiture Trustee shall use commercially reasonable efforts to negotiate the most favorable price and terms available in each contract that is submitted to the Commission, subject to Respondents' absolute and unconditional obligation to divest expeditiously and at no minimum price. The divestiture(s) shall be made in the manner and to an Acquirer as required by this Order; *provided, however*, if the Divestiture Trustee receives bona fide offers from more than one acquiring Person, and if the Commission determines to approve more than one such acquiring Person, the Divestiture Trustee shall divest to the acquiring Person selected by Respondents from among those approved by the Commission; *provided further, however*, that Respondents shall select such Person within five (5) days after receiving notification of the Commission's approval.
5. The Divestiture Trustee shall serve, without bond or other security, at the cost and expense of Respondents, on such reasonable and customary terms and conditions as the Commission or a court may set. The Divestiture Trustee shall have the authority to employ, at the cost and expense of Respondents, such consultants, accountants, attorneys, investment bankers, business brokers, appraisers, and other representatives and assistants as are necessary to carry out the Divestiture

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Trustee's duties and responsibilities. The Divestiture Trustee shall account for all monies derived from the divestiture and all expenses incurred. After approval by the Commission of the account of the Divestiture Trustee, including fees for the Divestiture Trustee's services, all remaining monies shall be paid at the direction of Respondents, and the Divestiture Trustee's power shall be terminated. The compensation of the Divestiture Trustee shall be based at least in significant part on a commission arrangement contingent on the divestiture of all of the relevant assets that are required to be divested by this Order.

6. Respondents shall indemnify the Divestiture Trustee and hold the Divestiture Trustee harmless against any losses, claims, damages, liabilities, or expenses arising out of, or in connection with, the performance of the Divestiture Trustee's duties, including all reasonable fees of counsel and other expenses incurred in connection with the preparation for, or defense of, any claim, whether or not resulting in any liability, except to the extent that such losses, claims, damages, liabilities, or expenses result from gross negligence, willful or wanton acts, or bad faith by the Divestiture Trustee.
7. The Divestiture Trustee shall have no obligation or authority to operate or maintain the relevant assets required to be divested by this Order; *provided, however,* that the Divestiture Trustee appointed pursuant to this Paragraph may be the same Person appointed as Monitor pursuant to the relevant provisions of this Order or the Order to Maintain Assets in this matter.
8. The Divestiture Trustee shall report in writing to Respondents and to the Commission every sixty (60) days concerning the Divestiture Trustee's efforts to accomplish the divestiture.

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9. Respondents may require the Divestiture Trustee and each of the Divestiture Trustee's consultants, accountants, attorneys, and other representatives and assistants to sign a customary confidentiality agreement; *provided, however*, that such agreement shall not restrict the Divestiture Trustee from providing any information to the Commission.
- E. The Commission may, among other things, require the Divestiture Trustee and each of the Divestiture Trustee's consultants, accountants, attorneys, and other representatives and assistants to sign an appropriate confidentiality agreement related to Commission materials and information received in connection with the performance of the Divestiture Trustee's duties.
 - F. If the Commission determines that a Divestiture Trustee has ceased to act or failed to act diligently, the Commission may appoint a substitute Divestiture Trustee in the same manner as provided in this Paragraph.
 - G. The Commission or, in the case of a court-appointed Divestiture Trustee, the court, may on its own initiative or at the request of the Divestiture Trustee issue such additional orders or directions as may be necessary or appropriate to accomplish the divestiture(s) required by this Order.

V.

IT IS FURTHER ORDERED that, in addition to any other requirements and prohibitions relating to Confidential Business Information in this Order, each Respondent shall assure that its own counsel (including its own in-house counsel under appropriate confidentiality arrangements) shall not retain unredacted copies of documents or other materials provided to an Acquirer or access original documents provided to an Acquirer, except under circumstances where copies of documents are insufficient or otherwise unavailable, and for the following purposes:

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- A. to assure such Respondent's compliance with any Remedial Agreement, this Order, any Law (including, without limitation, any requirement to obtain regulatory licenses or approvals, and rules promulgated by the Commission), any data retention requirement of any applicable Government Entity, or any taxation requirements; or
- B. to defend against, respond to, or otherwise participate in any litigation, investigation, audit, process, subpoena, or other proceeding relating to the divestiture or any other aspect of the Divestiture Products or the assets and Businesses associated with those Divestiture Products;

provided, however, that Respondents may disclose such information as necessary for the purposes set forth in this Paragraph pursuant to an appropriate confidentiality order, agreement, or arrangement;

provided further, however, that pursuant to this Paragraph, Respondents needing such access to original documents shall: (i) require those who view such unredacted documents or other materials to enter into confidentiality agreements with the relevant Acquirer (but shall not be deemed to have violated this requirement if that Acquirer withholds such agreement unreasonably); and (ii) use best efforts to obtain a protective order to protect the confidentiality of such information during any adjudication.

VI.**IT IS FURTHER ORDERED** that:

- A. Any Remedial Agreement shall be deemed incorporated into this Order.
- B. Any failure by Respondents to comply with any term of such Remedial Agreement shall constitute a failure to comply with this Order.

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- C. Respondents shall include in each Remedial Agreement related to each of the Divestiture Products a specific reference to this Order, the remedial purposes thereof, and provisions to reflect the full scope and breadth of each Respondent's obligation to the Acquirer pursuant to this Order.
- D. Respondents shall include in the Remedial Agreement(s) related to that Divestiture Product a representation from the Acquirer that the Acquirer shall use commercially reasonable efforts to secure the FDA approval(s) necessary to manufacture, or to have manufactured by a Third Party, in commercial quantities, each such Divestiture Product, as applicable, and to have any such manufacture to be independent of Respondents, all as soon as reasonably practicable.
- E. Respondents shall not seek, directly or indirectly, pursuant to any dispute resolution mechanism incorporated in any Remedial Agreement, or in any agreement related to any of the Divestiture Products, a decision the result of which would be inconsistent with the terms of this Order or the remedial purposes thereof.
- F. Respondents shall not modify or amend any of the terms of any Remedial Agreement without the prior approval of the Commission, except as otherwise provided in Rule 2.41(f)(5) of the Commission's Rules of Practice and Procedure, 16 C.F.R. § 2.41(f)(5). Notwithstanding any term of the Remedial Agreement(s), any modification or amendment of any Remedial Agreement made without the prior approval of the Commission, or as otherwise provided in Rule 2.41(f)(5), shall constitute a failure to comply with this Order.

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VII.**IT IS FURTHER ORDERED** that:

- A. Within five (5) days of the Acquisition Date, Respondents shall submit to the Commission a letter certifying the date on which the Acquisition Date occurred.
- B. Within five (5) days of each Closing Date, Respondents shall submit to the Commission a letter certifying the date on which that particular divestiture occurred.
- C. Within thirty (30) days after the Order Date, and every ninety (90) days thereafter until Respondents have (i) transferred all of the Divestiture Assets to the relevant Acquirers; (ii) fully provided the Manufacturing Technology, Product Intellectual Property and Product Licensed Intellectual Property to the relevant Acquirers, (iii) completed all transitional services as provided for in any transitional services agreement between the Acquirer and the Respondents, and (iv) with respect to the Triage Product Facility, completed any relocation activities within the Triage Product Facility agreed upon between the Acquirer and the Respondents, Respondents shall submit to the Commission a verified written report setting forth in detail the manner and form in which they intend to comply, are complying, and have complied with these requirements of the Orders. Respondents shall submit at the same time a copy of their report concerning compliance with this Order to the Monitor, if any Monitor has been appointed. Respondents shall include in their reports, among other things that are required from time to time, a full description of the efforts being made to comply with the relevant paragraphs of the Orders, including:
 - 1. a detailed description of all substantive contacts, negotiations, or recommendations related to (i) the divestiture and transfer of all relevant assets and

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rights, and (ii) any transitional services being provided by Respondents to the relevant Acquirer; and

2. a detailed description of the timing for the completion of such obligations.

- D. One (1) year after the Order Date, annually for the next four (4) years on the anniversary of the Order Date, and at other times as the Commission may require, Respondents shall file a verified written report with the Commission setting forth in detail the manner and form in which they have complied and are complying with the Order.

VIII.

IT IS FURTHER ORDERED that Respondents shall notify the Commission at least thirty (30) days prior to:

- A. any proposed dissolution of a Respondent;
- B. any proposed acquisition, merger, or consolidation of a Respondent; or
- C. any other change in a Respondent including, but not limited to, assignment and the creation or dissolution of subsidiaries, if such change might affect compliance obligations arising out of this Order.

IX.

IT IS FURTHER ORDERED that, for purposes of determining or securing compliance with this Order, and subject to any legally recognized privilege, and upon written request and upon five (5) days' notice to a Respondent made to its principal United States offices, registered office of its United States subsidiary, or its headquarters address, that Respondent shall, without restraint or interference, permit any duly authorized representative of the Commission:

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- A. access, during business office hours of that Respondent and in the presence of counsel, to all facilities and access to inspect and copy all books, ledgers, accounts, correspondence, memoranda, and all other records and documents in the possession or under the control of that Respondent related to compliance with this Order, which copying services shall be provided by that Respondent at the request of the authorized representative(s) of the Commission and at the expense of that Respondent; and
- B. to interview officers, directors, or employees of that Respondent, who may have counsel present, regarding such matters.

X.

IT IS FURTHER ORDERED that this Order shall terminate on November 2, 2027.

By the Commission.

**NON-PUBLIC APPENDIX I
ACQUISITION AGREEMENTS**

**[Redacted From the Public Record Version, But Incorporated
By Reference]**

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**NON-PUBLIC APPENDIX II.A
AGREEMENTS RELATED TO THE DIVESTITURES
OF THE TRIAGE DIVESTITURE PRODUCTS**

**[Redacted From the Public Record Version, But Incorporated
By Reference]**

**NON-PUBLIC APPENDIX II.B
AGREEMENTS RELATED TO THE DIVESTITURES
OF THE EPOC DIVESTITURE PRODUCTS**

**[Redacted From the Public Record Version, But Incorporated
By Reference]**

**NON-PUBLIC APPENDIX III
MONITOR AGREEMENT
(Non-Public Version)**

**[Redacted From the Public Record Version, But Incorporated
By Reference]**

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**PUBLIC APPENDIX IV
MONITOR AGREEMENT
(Public Version - REDACTED)****MONITOR AGREEMENT**

This Monitor Agreement (this "Agreement") entered into this ¹⁵ day of September, 2017 by and between ING Financial Markets LLC ("ING" or the "Monitor"), Abbott Laboratories ("Abbott"), and Alere Inc. ("Alere," collectively with Abbott, "Respondents") provides as follows:

WHEREAS, the United States Federal Trade Commission (the "FTC") has accepted or will shortly accept for public comment an Agreement Containing Consent Order, including a proposed Decision and Order and a proposed Order to Maintain Assets ("Asset Maintenance Order," and collectively, the "Orders"), which, among other things, (i) would require the divestiture of Alere's Epoc Products and Triage Products businesses, as defined in the Orders, and (ii) contemplates the appointment of a Monitor to monitor Respondents' compliance with their obligations under the Orders;

WHEREAS, the FTC may appoint ING as Monitor pursuant to Section III of the proposed Decision and Order;

WHEREAS, the Orders further provide that Respondents shall execute an agreement, subject to the prior approval of the FTC, that confers all the rights and powers necessary to permit the Monitor to monitor Respondents' compliance with the terms of the Orders; and

WHEREAS, the parties to this Agreement intend to be legally bound, subject only to the FTC's approval of this Agreement.

NOW, THEREFORE, the parties agree as follows:

All capitalized terms used in this Agreement and not specifically defined herein shall have the respective definitions given to them in the Orders.

ARTICLE I

1.1 Monitor's Responsibilities. The Monitor shall be responsible for monitoring Respondents' compliance with their obligations as set forth in the Orders and the Remedial Agreements (including any Transition Services Agreement), as defined in the Remedial Agreements ("Monitor's Responsibilities"). In doing so, the Monitor recognizes that he shall act in a fiduciary capacity on behalf of the FTC. The Monitor will be serving hereunder as an independent contractor and no employment relationship shall exist between the Monitor and the Respondents. The Monitor shall have all rights, duties, powers and authorities required by the Orders, and nothing in this Agreement shall change, amend, modify or otherwise limit those rights, duties, powers, and authorities.

1.2 Access to Relevant Information and Facilities. Subject to any demonstrated legally recognized privilege, the Monitor shall have full and complete access to the personnel, books and records of Respondents kept in the ordinary course of business, facilities, technical information related to Respondents' compliance with its obligations under the Orders and the Remedial Agreement, and such other relevant information as the Monitor may reasonably request.

Decision and Order

Respondents shall cooperate with any reasonable request of the Monitor. The Monitor shall give Respondents a written request and at least five days' prior notice of any request for such access or such information and shall attempt to schedule any access or requests for information in such a manner as will not unreasonably interfere with Respondents' operations. At the request of the Monitor, Respondents shall promptly arrange meetings and discussions, including tours of relevant facilities, at reasonable times and locations between the Monitor and employees of Respondents who have knowledge relevant to the proper discharge of its responsibilities under the Orders.

1.3 Compliance Reports. Respondents shall provide the Monitor with copies of all compliance reports filed with the FTC in a timely manner, but in any event, no later than five (5) business days after the date on which Respondents file such a report with the FTC.

1.4 Additional Personnel. Respondents agree that, to the extent authorized by the Orders, the Monitor shall have the authority to employ, at the expense of the Respondents, such consultants, accountants, attorneys and other representatives and assistants as are reasonably necessary to carry out the Monitor's Responsibilities.

1.5 Monitor's Obligations. The Monitor shall:

- a. Carry out the Monitor's Responsibilities, including submission of periodic reports to the FTC staff concerning performance by Respondents' of their obligations under the Orders, and any additional written reports as may be requested by the FTC staff;
- b. Cooperate as appropriate with ING Bank N.V. London Branch ("ING London"), the Monitoring Trustee appointed pursuant to the Respondents' Commitments to the European Commission;
- c. Maintain the confidentiality of all non-public information, including Confidential Business Information, provided to the Monitor by Respondents, the FTC-Approved Acquirer, any supplier or customer of Respondents, or the FTC in connection with the Monitor's Responsibilities ("Confidential Information"). Such Confidential Information shall be used only for the purpose of discharging the Monitor's obligations pursuant to this Agreement and not for any other purposes, including, without limitation, any other business, scientific, technological, or personal purpose. The Monitor may disclose Confidential Information only to:
 - i. Persons employed by or working with the Monitor under this Agreement and who have executed a confidentiality agreement consistent with the provisions of this Agreement;
 - ii. Persons employed by Respondents;
 - iii. Persons employed by ING London, the Monitoring Trustee appointed pursuant to the Respondents' Commitments to the European Commission; and

Decision and Order

- iv. Persons employed at the FTC and working on this matter.
 - v. The Monitor shall maintain a record and inform the FTC of all persons to whom Confidential Information related to this Monitor Agreement has been disclosed.
- d. Require any consultants, accountants, attorneys, and any other representatives and/or assistants retained by the Monitor to assist in carrying out the Monitor's Responsibilities to execute a confidentiality agreement that requires such third parties to treat Confidential Information with the same standards of care and obligations of confidentiality to which the Monitor must adhere under this Agreement;
- e. Maintain the confidentiality, for a period of ten (10) years after the termination of this Agreement, of all other aspects of the performance of the Monitor's Responsibilities and not disclose any Confidential Information relating thereto except as required by law. In the event that Monitor is requested pursuant to subpoena or other legal process to produce any documents or to provide testimony relating to this matter in judicial or administrative proceedings to which the Monitor is not a party, Respondents shall reimburse the Monitor at standard billing rates for all professional time and expenses, including reasonable attorneys' fees, incurred in preparing for and responding to requests for documents and providing testimony;
- f. Upon termination of the Monitor's duties under this Monitor Agreement, the Monitor shall consult with the FTC's staff regarding disposition of any written and electronic materials (including materials that Respondent provided to the Monitor) in the possession or control of the Monitor that relate to the Monitor's duties, and the Monitor shall dispose of such materials, which may include sending such materials to the FTC's staff, as directed by the staff. In response to a request by Respondent to return or destroy materials that Respondent provided to the Monitor, the Monitor shall inform the FTC's staff of such request and, if the FTC's staff do not object, shall comply with the Respondents' request. Nothing herein shall abrogate the Monitor's duty of confidentiality, which includes an obligation not to disclose any non-public information obtained while acting as a Monitor.

For the purpose of this Agreement, information shall not be considered confidential or proprietary to the extent that it is or becomes part of the public domain (other than as the result of any action by the Monitor or by any employee, agent, affiliate or consultant of the Monitor), or to the extent that the recipient of such information can demonstrate that such information was already known to the recipient at the time of receipt from a source other than the Monitor, the Respondents, or any director, officer, employee, agent, consultant or affiliate of the Monitor or the Respondents, when such source was not known to recipient after due inquiry to be restricted from making such disclosure to such recipient.

Decision and Order

1.6 Monitor Payment. Respondents will pay Monitor for services rendered by the Monitor pursuant to this Agreement in accordance with the confidential fee schedule listed on Schedule A to this Agreement. In addition, Respondents will pay: (a) out-of-pocket expenses reasonably incurred by the Monitor in the performance of the Monitor's Responsibilities; and (b) fees and disbursements reasonably incurred by such consultants, accountants, attorneys, and other representatives and assistants as are reasonably necessary to carry out the Monitor's Responsibilities. The Monitor shall invoice Respondents monthly, including details and an explanation of all matters for which the Monitor submits an invoice to Respondents. Respondents shall pay such invoices within sixty (60) days of receipt. Any consultants, accountants, attorneys, and other representatives and assistants retained by the Monitor shall invoice their services to the Monitor who will review and approve such invoices and submit to Respondents for payment. At their own expense, Respondents may retain an independent auditor to verify such invoices. A late payment charge of one percent (1%) per month (or the maximum rate permitted by law, whichever is less) may be added to any outstanding invoices that are past due. The Monitor and Respondents shall submit any disputes about invoices to the FTC for assistance in resolving such disputes.

1.7 Monitor's Indemnification and Limitation of Liability. Respondents shall (i) indemnify and hold harmless ING and all affiliates of ING and its directors and employees (the "Indemnified Parties") and (ii) hold the Indemnified Parties harmless (regardless of any action, whether in contract, statutory law, tort or otherwise) against any losses, claims, damages, liabilities, or expenses arising out of, or in connection with, the performance of the Monitor's Responsibilities, including all reasonable fees of counsel and other expenses incurred in connection with the preparation for, or defense of, any claim whether or not resulting in any liability, except to the extent that such liabilities, losses, damages, claims, or expenses result from gross negligence, willful misconduct, or bad faith by the Monitor. In addition, the parties shall not be liable to each other for any consequential, incidental, special or punitive damages, nor shall the Monitor be liable for direct compensatory damages in excess of the fees actually received by the Monitor for the performance of services hereunder.

1.8 Disputes. In the event of a disagreement or dispute between Respondents and the Monitor concerning Respondents' obligations under one or both of the Orders, and, in the event that such disagreement or dispute cannot be resolved by the parties, either party may seek the assistance of the individual in charge of compliance at the FTC.

1.9 Conflicts of Interest. If the Monitor becomes aware during the term of this Agreement that he has or may have a conflict of interest that may affect or could have the appearance of affecting performance by the Monitor of any of the Monitor's Responsibilities, the Monitor shall immediately inform Respondents and the FTC of any such conflict. ING may accept other retentions during the term of this Agreement and thereafter, provided that, during the pendency of this Agreement, ING agrees not to accept any other engagement which would result in ING working in a position directly adverse to the FTC, Respondents, or the FTC-Approved Acquirer in any substantially related matter.

1.10 Standard of Care. In the performance of the Monitor's Responsibilities, the Monitor shall exercise the standard of care and diligence that would be expected of a reasonable person in the conduct of his own business affairs.

Decision and Order

ARTICLE II

2.1 Term. This Agreement shall terminate upon the earliest of: (a) such time as is necessary to monitor Respondents' compliance with the provisions of the Orders and the Remedial Agreement, including for as long as Respondents are providing Transition Services to the Acquirer pursuant to the a Transition Services Agreement; (b) the expiration or termination of the Orders; (c) the expiration or termination of the Divestiture Agreement; (d) Respondents' receipt of written notice from the FTC that the FTC has determined that the Monitor has ceased to act or failed to act diligently, or is unwilling or unable to continue to serve as Monitor, or that the employment of a Monitor is no longer required; or (e) with at least thirty (30) days advance notice to be provided by the Monitor to Respondents and to the FTC, upon resignation of the Monitor.

If this Agreement is terminated for any reason, the confidentiality provisions set forth in Section 1.5 above will remain in force.

2.2 Termination. In the event that ING wishes to terminate this Agreement, ING shall provide written notice to the Respondents and the FTC. Respondents and ING shall work in good faith with the FTC to identify and propose to the FTC a successor Monitor. ING shall continue to serve as Monitor under the terms of this Agreement until such time as the FTC approves a successor Monitor, and ING's termination of this Agreement shall be effective only upon the approval by the FTC of a successor Monitor.

2.3 Governing Law. This Agreement and the rights and obligations of the parties hereunder shall in all respects be governed by the substantive laws of the state of New York, including all matters of construction, validity and performance. The Orders shall govern this Agreement and any provisions herein which conflict or are inconsistent with them may be declared null and void by the FTC and any provision not in conflict shall survive and remain a part of this Agreement.

2.4 Disclosure of Information. Nothing in this Agreement shall require Respondents to disclose any material information that is subject to a legally recognized privilege or that Respondents are prohibited from disclosing by reason of law or an agreement with a third party.

2.5 Assignment. This Agreement may not be assigned or otherwise transferred by Respondents or the Monitor without the consent of Respondents and the Monitor and the approval of the FTC. Any such assignment or transfer shall be consistent with the terms of the Orders.

2.6 Modification. No amendment, modification, termination, or waiver of any provision of this Agreement shall be effective unless made in writing, signed by all parties, and approved by the FTC. Any such amendment, modification, termination, or waiver shall be consistent with the terms of the Orders.

2.7 Approval by the FTC. This Agreement shall have no force or effect with respect to the Orders until approved by the FTC.

Decision and Order

2.8 Entire Agreement. This Agreement, and those portions of the Orders incorporated herein by reference, constitute the entire agreement of the parties and supersede any and all prior agreements and understandings between the parties, written or oral, with respect to the subject matter hereof.

2.9 Duplicate Originals. This Agreement may be executed in several counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same document.

2.10 Section Headings. Any heading of a section is for convenience only and is to be assigned no significance whatsoever as to its interpretation and intent.

Decision and Order

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first above written.

MONITOR

ING Financial Markets LLC

RESPONDENTS

Abbott Laboratories


Name *Philip Comerford Jr.*
Title *Managing Director*

Name
Title

Alere Inc.

Name
Title

Decision and Order

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first above written.

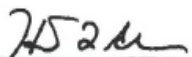
MONITOR

ING Financial Markets LLC

RESPONDENTS

Abbott Laboratories

Name
Title



Name Hubert L. Allen
Title Executive Vice President
General Counsel and Secretary

Alere Inc.

Name
Title

Name
Title

Decision and Order

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first above written.

MONITOR

ING Financial Markets LLC

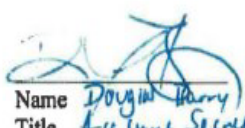
RESPONDENTS

Abbott Laboratories

Name
Title

Name
Title

Alere Inc.

Name
Title

Name Douglas Barry
Title Asst. Sec. Secretary

Analysis to Aid Public Comment

ANALYSIS OF CONSENT ORDER TO AID PUBLIC COMMENT**INTRODUCTION**

The Federal Trade Commission (“Commission”) has accepted, subject to final approval, an Agreement Containing Consent Orders (“Consent Agreement”) from Abbott Laboratories (“Abbott”) and Alere Inc. (“Alere”) designed to remedy the anticompetitive effects resulting from Abbott’s proposed acquisition of Alere. The proposed Decision and Order (“Order”) contained in the Consent Agreement requires the parties to divest all rights and assets related to Alere’s point-of-care blood gas testing business to Siemens Aktiengesellschaft (“Siemens”), and all rights and assets related to Alere’s point-of-care cardiac marker testing business to Quidel Corporation (“Quidel”).

The proposed Consent Agreement has been placed on the public record for thirty days for receipt of comments by interested persons. Comments received during this period will become part of the public record. After thirty days, the Commission will review the comments received and decide whether it should withdraw, modify, or make the Consent Agreement final.

Under the terms of the Amendment to Agreement and Plan of Merger signed on April 13, 2017, which amends the Agreement and Plan of Merger signed on January 30, 2016, Abbott will acquire Alere in a transaction valued at approximately \$8.3 billion, which includes Abbott’s assumption of \$3.0 billion in debt (the “Acquisition”). The Commission’s Complaint alleges that the proposed Acquisition, if consummated, would violate Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18, and Section 5 of the Federal Trade Commission Act, as amended, 15 U.S.C. § 45, by substantially lessening competition in the U.S. markets for point-of-care blood gas testing systems and point-of-care cardiac marker testing systems. The proposed Consent Agreement will remedy the alleged violations by preserving the competition that otherwise would be lost in these markets as a result of the proposed Acquisition.

Analysis to Aid Public Comment

THE PARTIES

Abbott, headquartered in Abbott Park, Illinois, is a global healthcare company with three business units in the United States: diagnostic, nutritional, and vascular. Its diagnostic testing division provides an expansive portfolio of instruments, tests, software, and training to hospitals, laboratories, blood banks, and physician offices.

Alere, headquartered in Waltham, Massachusetts, is a global leader in rapid diagnostic testing. Alere provides diagnostic equipment, consumables, and patient self-management tools for cardiometabolic disease, infectious disease, and toxicology.

THE RELEVANT PRODUCTS AND STRUCTURE OF THE MARKETS**Point-of-Care Blood Gas Testing Systems**

Point-of-care blood gas testing systems are small, portable medical instruments that measure a patient's blood pH, oxygen, carbon dioxide, and electrolyte levels to assess lung and kidney function, as well as whether an acute patient requires oxygen or other urgent treatment. They provide results in less than five minutes at a patient's bedside or other acute care settings where fast turnaround time is critical, and rely on single-use, disposable test cartridges. Abbott and Alere offer the only handheld point-of-care blood gas testing devices, and other firms offer portable point-of-care models that range up to ten pounds in weight. Hospitals pay a substantial premium for the convenience of point-of-care blood gas testing equipment over the closest alternative, using larger benchtop analyzers that employ multi-use packs of reagents and are typically located in a hospital laboratory or other centralized location for analysis. The vast majority of customers would not switch to benchtop blood gas testing systems in response to a small but significant increase in the price of point-of-care blood gas testing systems.

Abbott and Alere are each other's closest competitors and the only significant suppliers in the U.S. market for point-of-care blood gas testing systems, accounting for 82% and 15% of 2016 sales, respectively. While IDEXX Laboratories, Inc. and

Analysis to Aid Public Comment

LifeHealth LLC offer single-use, portable (but not handheld) systems, they are more distant competitors to Abbott and Alere and maintain fringe positions in the market.

Point-of-Care Cardiac Marker Testing Systems

Point-of-care cardiac marker testing systems are small, portable medical instruments that measure specific proteins released into the blood to assess whether a patient experiencing chest pains is having a myocardial infarction or congestive heart failure. They allow for quick initial diagnoses at a patient's bedside, which is critical because the time between a cardiac event and treatment increases the likelihood the patient will suffer permanent loss of heart muscle. The convenience of point-of-care cardiac marker testing systems differentiates them from larger benchtop models that can only be located in a hospital laboratory or some other central area of larger emergency departments. A small but significant increase in the price of point-of-care cardiac marker testing systems would not cause customers to switch to benchtop cardiac marker testing systems.

Abbott and Alere are the only significant suppliers of point-of-care cardiac marker testing systems, accounting for approximately 87% and 13%, respectively, of the 2016 U.S. market. Abbott offers point-of-care cardiac marker testing on a handheld analyzer, and Alere on a two-pound portable analyzer. The next closest competitor to the parties is Response Biomedical, which offers a more complex technology and accounts for only a nominal share of the market.

THE RELEVANT GEOGRAPHIC MARKET

The relevant geographic market for point-of-care blood gas testing systems and point-of-care cardiac marker testing systems is the United States. These products are medical devices regulated by the U.S. Food and Drug Administration ("FDA"). Medical devices sold outside of the United States, but not approved for sale in the United States, do not provide viable competitive alternatives for U.S. consumers.

Analysis to Aid Public Comment

COMPETITIVE EFFECTS OF THE ACQUISITION

The proposed Acquisition would likely result in significant competitive harm to consumers in the markets for point-of-care blood gas testing systems and point-of-care cardiac marker testing systems. In each relevant market, customers are able to leverage Abbott and Alere against each other to obtain better prices and improved products. By eliminating this direct and substantial head-to-head competition, the proposed Acquisition likely would allow the combined firm to exercise market power unilaterally, resulting in higher prices, reduced innovation, and less choice for consumers.

ENTRY CONDITIONS

Entry in the relevant markets would not be timely, likely, or sufficient in magnitude, character, and scope to deter or counteract the anticompetitive effects of the proposed Acquisition. New entry would require significant investment of time and money for product research and development, regulatory approval by the FDA, and establishment of a U.S. sales and service infrastructure. Such development efforts are difficult, time-consuming, and expensive, and often fail to result in a competitive product reaching the market.

THE CONSENT AGREEMENT

The Consent Agreement eliminates the competitive concerns raised by the proposed Acquisition by requiring Alere to divest: (1) its point-of-care blood gas testing business, including its Ottawa, Canada facilities, to Siemens; and (2) its point-of-care cardiac marker testing business, including its San Diego, California facility, to Quidel. Alere must divest all assets and rights to research, develop, manufacture, market, and sell its point-of-care blood gas testing and point-of-care cardiac marker testing product lines, including all related intellectual property and other confidential business information. Further, Siemens and Quidel intend to hire substantially all of Alere's employees whose responsibilities primarily relate to the research, development, manufacture, or sale of the relevant products. The provisions of the Consent Agreement ensure that Siemens and Quidel become

Analysis to Aid Public Comment

independent, viable, and effective competitors in the respective markets in order to maintain the competition that currently exists.

Siemens is a global conglomerate with a healthcare division that is one of the world's largest suppliers of technology to the healthcare industry and a leader in medical imaging and laboratory diagnostics. Siemens currently supplies a benchtop blood gas testing system, and Alere's handheld system will be highly complementary to Siemens' portfolio in the United States. Siemens has the expertise, U.S. sales infrastructure, and resources to restore the competition that otherwise would have been lost pursuant to the proposed Acquisition.

Based in San Diego, California, Quidel develops, manufactures, and markets point-of-care diagnostic testing solutions globally. The company has expertise with immunoassay testing and currently focuses on infectious diseases, women's and general health, and gastrointestinal diseases. The acquisition of Alere's point-of-care cardiac marker testing business will complement Quidel's portfolio of rapid diagnostic testing solutions. Moreover, Quidel's chairman was co-inventor of Alere's point-of-care cardiac marker testing system, providing Quidel with additional understanding and background of the divestiture business.

The parties must accomplish the divestitures no later than thirty days after the consummation of the Proposed Acquisition. If the Commission determines that either Siemens or Quidel is not an acceptable acquirer, or that the manner of the divestitures is not acceptable, the proposed Order requires the parties to unwind the sale of rights to Siemens and/or Quidel and then divest the products to a Commission-approved acquirer(s) within six months of the date the Order becomes final.

The Commission has agreed to appoint a Monitor to ensure that Abbott and Alere comply with all of their obligations pursuant to the Consent Agreement and to keep the Commission informed about the status of the transfer of the rights and assets to Siemens and Quidel. The proposed Order further allows the Commission to appoint a trustee in the event the parties fail to divest the products as required.

Analysis to Aid Public Comment

The purpose of this analysis is to facilitate public comment on the Consent Agreement, and it is not intended to constitute an official interpretation of the proposed Order or to modify its terms in any way.

Complaint

IN THE MATTER OF

TRU COMMUNICATION, INC.

D/B/A

TCPRINTING.NET

CONSENT ORDER, ETC. IN REGARD TO ALLEGED VIOLATIONS OF
SECTION 5 OF THE FEDERAL TRADE COMMISSION ACT*Docket No. C-4628; File No. 172 3171**Complaint, November 20, 2017 – Decision, November 20, 2017*

This consent order addresses Tru Communication, Inc.’s representations made to consumers while d/b/a TCPrinting.net (“TCP”) concerning its participation in the EU-U.S. Privacy Shield framework agreed upon by the U.S. and the European Union. The complaint alleges that TCP falsely represented that it was certified to participate in the EU-U.S. Privacy Shield framework when, in fact, TCP never completed the necessary steps to finalize its application and thus, was not certified to participate in the EU-U.S. Privacy Shield framework. The consent order prohibits TCP from making misrepresentations about its membership in any privacy or security program sponsored by the government or any other self-regulatory or standard-setting organization, including, but not limited to, the EU-U.S. Privacy Shield framework.

Participants

For the *Commission*: Monique F. Einhorn.

For the *Respondent*: Andrew Ha, Attorney at Law.

COMPLAINT

The Federal Trade Commission (“FTC”), having reason to believe that Tru Communication, Inc., a corporation dba TCPrinting.net, has violated the Federal Trade Commission Act (“FTC Act”), and it appearing to the Commission that this proceeding is in the public interest, alleges:

1. Respondent Tru Communication, Inc. dba TCPrinting.net is a California corporation with its principal office or place of business at 1215 G Street, Sacramento, CA 95814.
2. Respondent provides printing services such as copying, binding and scanning of documents.